

Bridge to a Cleaner Energy Future



Enbridge Inc. TSX/NYSE: ENB

2021 Investor Day



Safety Moment







Agenda

		Eastern Time
Strategic Overview & Priorities	Al Monaco	8:30
Q&A	Al Monaco	9:05
Gas Distribution & Storage	Cynthia Hansen	9:20
Gas Transmission	Bill Yardley	9:40
Break		10:00
Liquids Pipelines	Colin Gruending	10:10
Renewable Power	Matthew Akman	10:30
Financial Outlook	Vern Yu	10:50
Q&A	Panel: All Speakers	11:10
Closing Remarks	Al Monaco	11:40





Legal Notice

Forward Looking Information

This presentation includes certain forward-looking statements and information (FLI) to provide potential investors and shareholders of Enbridge Inc. (Enbridge or the Company) with information about Enbridge and its subsidiaries and affiliates, including management's assessment of their future plans and operations, which FLI may not be appropriate for other purposes. FLI is typically identified by words such as "anticipate", "expect", "project", "estimate", "forecast", "plan", "intend", "target", "believe", "likely" and similar words suggesting future outcomes or statements regarding an outlook. All statements of historical fact may be FLI. In particular, this presentation contains FLI pertaining to, but not limited to, information with respect to the following: Enbridge's strategic plan, priorities and outlook; 2021 and 2022 financial guidance, including projected DCF per share and EBITDA, and expected growth thereof; expected dividends, dividend policy; share repurchases and related filing of notice of intent to make a normal course issuer bid; expected supply of, demand for, exports of and prices of crude oil, natural gas (INGL), liquified natural gas (LNG) and renewable energy; energy transition and our approach thereto; environmental, social and governance (ESG) goals, targets and plans, including greenhouse gas (GHG) emissions intensity and reduction targets and diversity and inclusion goals; industry and market conditions; anticipated utilization of our existing assets; expected EBITDA; expected DCF and DCF per share; expected fluture cash flows; expected shareholder returns, asset returns and returns on equity; expected performance of the Company's businesses, including customer growth and organic growth opportunities; financial priorities; expected costs related to announced projects, projects under construction and system expansion, optimization and modernization; expected in-service dates for announced projects under construction, and the contributions of such projects; expected costs savings, synergi

Although we believe that the FLI is reasonable based on the information available today and processes used to prepare it, such statements are not guarantees of future performance and you are cautioned against placing undue reliance on FLI. By its nature, FLI involves a variety of assumptions, which are based upon factors that may be difficult to predict and that may involve known and unknown risks and uncertainties and other factors which may cause actual results, levels of activity and achievements to differ materially from those expressed or implied by the FLI, including, but not limited to, the following: energy transition, including the drivers and pace thereof; the COVID-19 pandemic and the duration and impact thereof; global economic growth and trade; the expected supply of and demand for crude oil, natural gas, NGL, LNG and renewable energy; prices of crude oil, natural gas, NGL, LNG and renewable energy; anticipated utilization of our existing assets; anticipated cost savings; exchange rates; inflation; interest rates; availability and price of labour and construction materials; operational reliability and performance; customer, regulatory and stakeholder support and approvals; anticipated construction and in-service dates; weather; announced and potential acquisition, disposition and other corporate transactions and projects, and the timing and impact thereof; governmental legislation; litigation; credit ratings; hedging program; expected EBITDA; expected future cash flows; expected future DCF and DCF per share; estimated future dividends; financial strength and flexibility; debt and equity market conditions; general economic and competitive conditions; the ability of management to execute key priorities; and the effectiveness of various actions resulting from the Company's strategic priorities.

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Non-GAAP Measures

This presentation makes reference to non-GAAP measures, including adjusted earnings before interest, income taxes, depreciation and amortization (Adjusted EBITDA), adjusted earnings per share, distributable cash flow (DCF) and DCF per share. Adjusted EBITDA represents EBITDA adjusted for unusual, non-recurring or non-operating factors on both a consolidated and segmented basis. Management uses adjusted EBITDA to set targets and to assess performance. Adjusted earnings represent earnings attributable to common shareholders adjusted for unusual, infrequent or other non-operating factors included in adjusted EBITDA, as well as adjustments for unusual, infrequent or other non-operating factors in respect of depreciation and amortization expense, income taxes and noncontrolling interests on a consolidated basis. Management uses adjusted earnings as another measure of the Company's ability to generate earnings. DCF is defined as cash flow provided by operating activities before changes in operating assets and liabilities (including changes in environmental liabilities) less distributions to non-controlling interests and redeemable non-controlling interests, preference share dividends and maintenance capital expenditures, and further adjusted for unusual, non-recurring or non-operating factors. Management also uses DCF to assess performance and to set its dividend payout target. Management believes the presentation of these measures gives useful information to investors and shareholders as they provide increased transparency and insight into the performance of the Company.

Reconciliations of forward looking non-GAAP financial measures to comparable GAAP measures are not available due to the challenges and impracticability with estimating some of the items, particularly certain contingent liabilities and non-cash unrealized derivative fair value losses and gains which are subject to market variability. Because of those challenges, a reconciliation of forward-looking non-GAAP measures is not available without unreasonable effort.

The non-GAAP measures described above are not measures that have a standardized meaning prescribed by generally accepted accounting principles in the United States of America (U.S. GAAP) and are not U.S. GAAP measures. Therefore, these measures may not be comparable with similar measures presented by other issuers. A reconciliation of historical non-GAAP measures to the most directly comparable GAAP measures is available on the Company's website. Additional information on non GAAP measures may be found in the Company's earnings news releases or in additional information on the Company's website, www.sec.gov.

Unless otherwise specified, all dollar amounts in this presentation are expressed in Canadian dollars, all references to "dollars" or "\$" are to Canadian dollars and all references to "US\$" are to US dollars.



Bridge to a Cleaner Energy Future



Al Monaco
President & CEO

2021 Investor Day



Today's Approach

Strategic Overview

Enbridge Value Proposition

Approach to Energy Transition

Strategic
Priorities &
Growth Outlook

Capital Allocation

Business Unit & Financial Review

Key Priorities

Growth Hopper

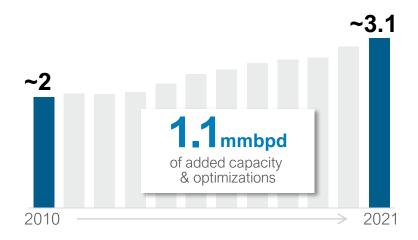
Low-Carbon Opportunities

Financial Policies & 3-Year Outlook



Mainline Update

Mainline Capacity During CTS¹ (mmbpd)



- Maximize capacity and throughput
- Manage operating and power costs
- Maintain crude batch quality

Two Attractive Options

- 1) Incentive Tolling Arrangement:
 - Aligned with customers
 - Incentivized to optimize system
 - Premium return
- 2) Cost of Service Model:
 - ✓ Low-risk cash flows
 - Rate base driven growth
 - **Utility** return

Path Forward

- Re-engaging with industry
- Pursuing both options in parallel
- Interim tolls remain in effect
 - Subject to refund

Two paths to achieve a commercial model that ensures an appropriate Mainline return

(1) Competitive Tolling Settlement



Financial Highlights

	2021 Guidance	2022 Guidance	3 Year Outlook (to 2024)
Adjusted EBITDA ¹	\$13.9-\$14.3B	\$15.0-\$15.6B	n/a
DCF per share ¹	\$4.70-\$5.00	\$5.20-\$5.50	5 to 7% CAGR No change
Dividend	\$3.34 (3% growth)	\$3.44 (3% growth)	Up to level of medium-term DCF/share growth No change
Organic Growth	~\$10B into service	~\$4B into service	\$9B secured capital program
Investment Capacity:		~\$6B	\$5-6B annually No change



New Project Highlights

~\$1.0B sanctioned in first 9 months of 2021



\$0.9B Calvados offshore wind



\$0.1B solar self-power investments





\$0.1B Flanagan South expansion (completed in Q4)



\$0.3B Dawn-to-Corunna expansion



\$0.5B expansion of Valley Crossing, pending liquefaction FID¹



\$0.15B solar self-power projects



\$0.1B Provence Grand Large floating offshore wind (France)

New Development Opportunities



~\$2.5B potential expansion of T-South



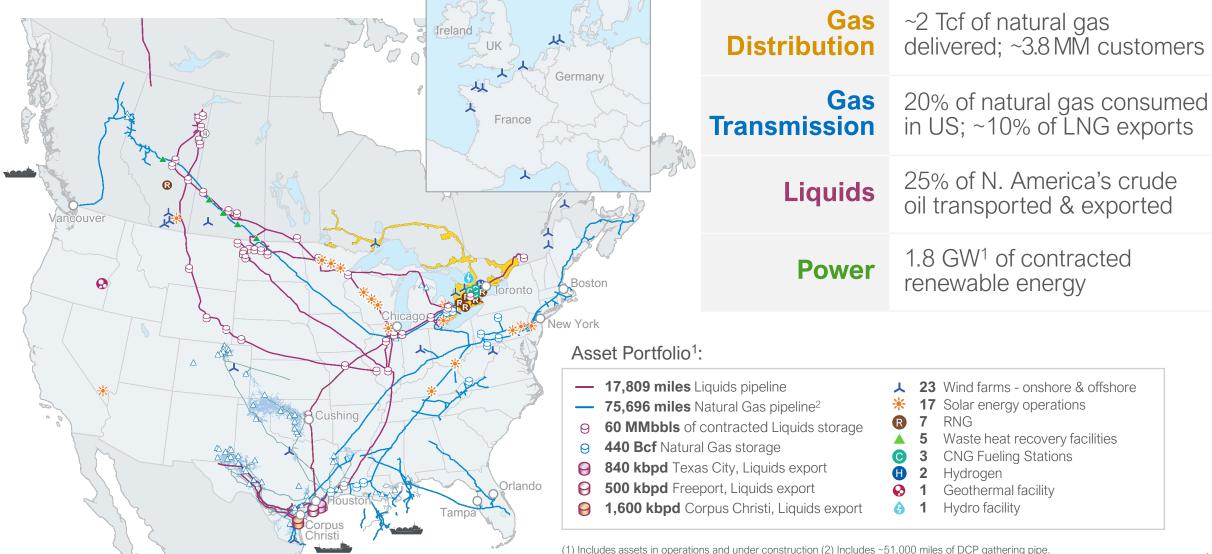
CCUS MoU with Capital Power

Advancing solid growth opportunities across the business

(1) Working under executed Letter of intent



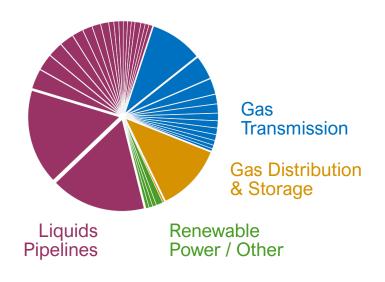
Enbridge Footprint





Low-Risk Commercial Profile

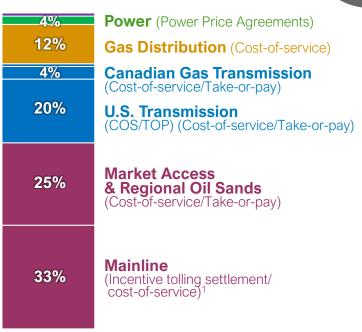
40+ Diversified Sources of Cash Flow



Highly Predictable Utility-Like Cash Flows



Industry-Leading Financial Risk Profile







80% of EBITDA has inflation protections⁴



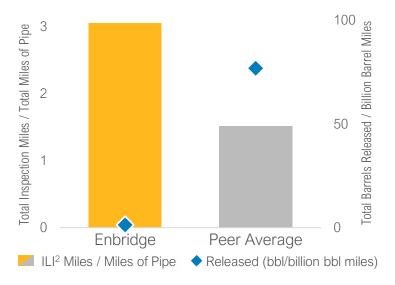
Our diversified pipeline-utility model drives predictable results in all market cycles



Delivering on ESG Commitments

Industry Leading Safety

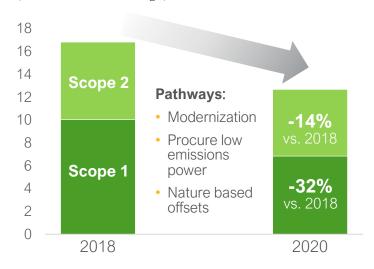
(US Pipelines from 2017 to 2019¹)



- #1 enterprise-wide priority
- Striving for zero incidents

Emissions Reductions

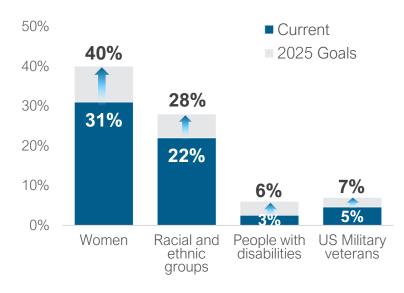
(emissions in MtCO₂e)



- Visible pathways to Net-Zero goal
- Businesses executing on emissions reduction plans

Diversify our Workforce³

(Representation as at June 30, 2021)



- Enterprise-wide and Board goals
- Embedding equity through policies, programs and practices

ESG goals fully integrated into our operations and enterprise-wide compensation



ENB – A Differentiated Service Provider

Today's Success Factors...

ESG Leadership

Net-zero emissions & diversity goals

World-Class Execution

\$36B into service since 2017

Low-Carbon Capabilities

Early investments in Wind, Solar, Hydrogen (H₂), & RNG¹

... in Action

Line 3 Replacement



- >300 route modifications
- >\$900MM of Indigenous spend
- World-class environmental measures

Ingleside Export Facility



- Pathway to net zero facility
- Developing 60 MW of solar power
- Potential for H₂ and CCUS

Focus on sustainable operations; energy infrastructure provider of choice

(1) Renewable natural gas



Surfacing Shareholder Value

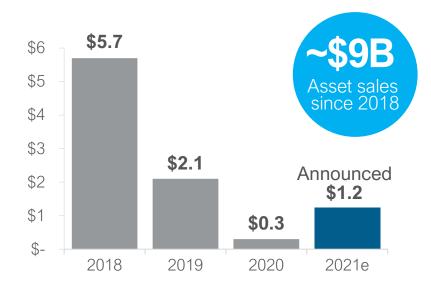
Revenue & Productivity Optimization

400 kbpd of zero-capital Mainline optimizations

\$1.2B of cost savings since 2017

- Optimizing volumes, power savings & efficiencies
- Spectra, utility amalgamation synergies

Asset Sales & Monetization



- CDN Midstream (\$4.2B): ~13x EBITDA
- Noverco (\$1.1B): 29x Earnings
- U.S. Midstream (\$1.4B): ~8.5x EBITDA

Capital Efficiency

Recent Projects	EV/EBITDA Multiple
DRA Expansion	<3x
Gas Pipe Compression	~6x
Gulf Coast LNG Laterals	~7x
Ingleside Acquisition	~8x

- Disciplined capital deployment at attractive valuations
- Aligned with strategic objectives

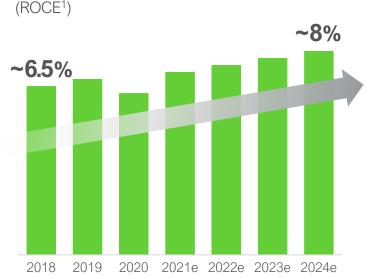
Maximizing shareholder value is benchmark for every Management action

(1) Canadian dollar equivalent.



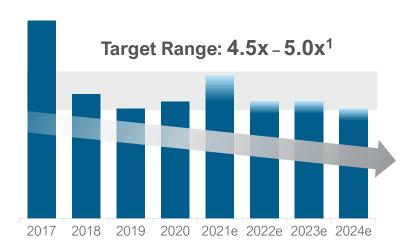
Surfacing Shareholder Value

Improving Asset Returns



- Toll escalators & cost containment
- Focus on capital efficient growth
- Sale of non-core, low return assets

Balance Sheet Strength (Debt/EBITDA)



- Organic capital execution
- Self-funded equity model
- Prioritize financial flexibility

Simplified Structure

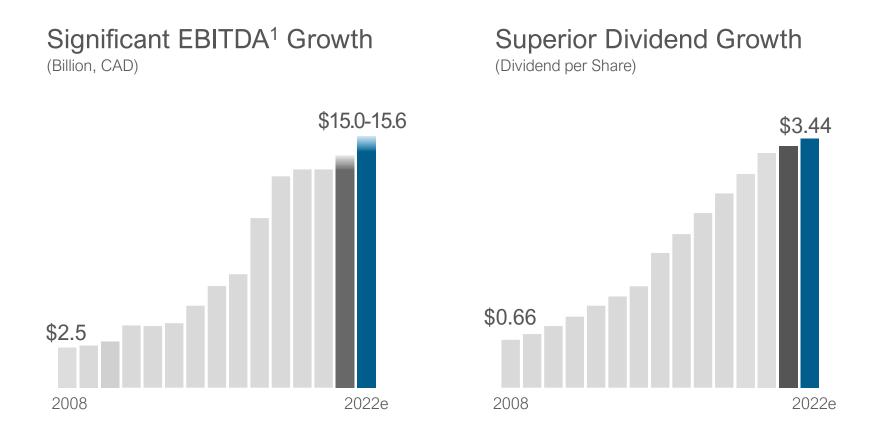


- Enabled operating cost synergies
- Extended cash tax horizon
- Eliminated structural subordination

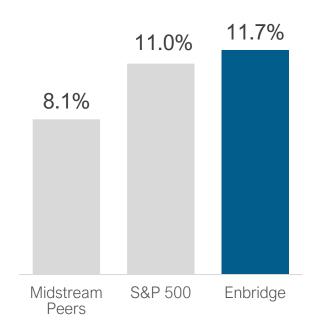
Prioritizing operational efficiency & financial flexibility, while growing the business



A Proven Investment Track Record



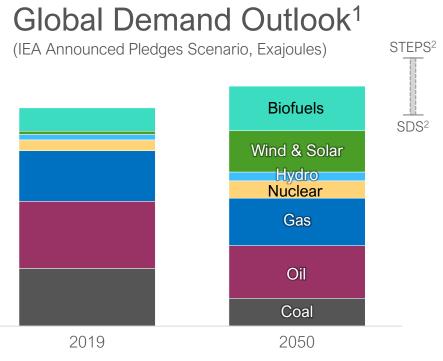
Industry Leading TSR² (since 2008)



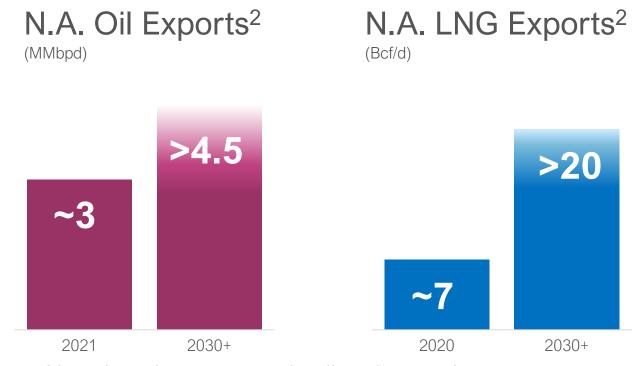
Our approach has yielded superior growth and value creation



Energy Fundamentals



- 25%+ increase in global population
- 50%+ growth in urbanization
- 65%+ growth in the middle class

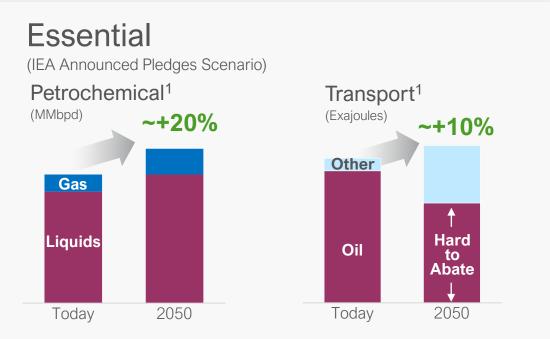


- Abundant, low-cost crude oil and natural gas resources
- Globally competitive petrochemical & refining
- N. America is a global leader in sustainable production

North American sustainable energy supply will be essential to satisfying global energy needs



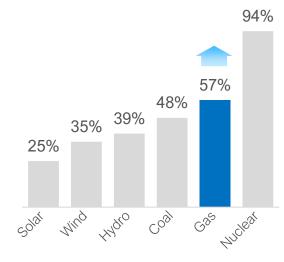
The Role of Conventional Energy



- No viable or affordable alternatives
- Embedded in millions of everyday products
- Limited heavy transport fuel alternatives

Reliable²

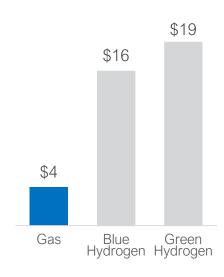
(Realized Capacity Factors)



 Natural gas enables reliable and lower carbon baseload

Affordable³

(Cost/MMBtu)



 Hydrogen will take time to scale up and be cost competitive

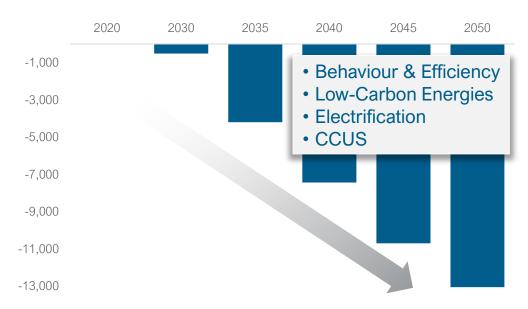
Conventional energy will be key to meeting future energy demand



Lowering Emissions

Global Emissions Outlook¹

(Announced Pledges Scenario– Mt CO₂ emissions reductions)



- All forms of emissions reduction required
- Leverage existing infrastructure to contain costs

Conventional Energy Emissions



- Energy efficiency & conservation efforts
- State-of-the-art facilities
- Solar self-power
- Remove coal
- Enable low-carbon energy (H₂, RNG, CCUS)

Meeting energy demand, while lowering emissions requires innovation across energy value chain



Our Approach to Energy Transition

Conventional Investment Required

\$10.0 \$5.0 \$0.0 2021 2025 2030

Core Business Remain Critical

Gas Transmission

170 MM

People served

Liquids Pipelines

12 MMBPD

Refining capacity

Gas Distribution & Storage

15 MM

People served

Low-carbon Investment Gaining Momentum

Getting the Pace Right is Critical



Driven by policy change



Maintain value proposition



Provide scalable technology

Deliberate and disciplined investment in long-lived conventional and low carbon platforms



Capitalizing on the Energy Transition

	Conventional Core Growth			Low-Ca	rbon Grow	th	
	Optimize / Expand	Exports	Modernize Assets	Solar/ Wind	RNG	H_2	ccus
Liquids Pipelines				1			
Gas Transmission				1			
Gas Distribution							
Renewable Power							

Embedded conventional and low-carbon growth opportunities across our businesses

(1) Solar self-power program



Strategic Priorities

- Safety and Reliability
- ESG Leadership
- Strong Balance Sheet
- Disciplined Capital Allocation
- Extend organic growth

Capitalize on Conventional Growth

- Prioritize organic low-capital
- Modernize existing assets
- Grow export connections (LNG & Crude Oil)

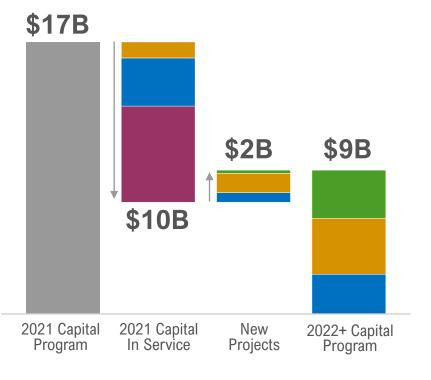
Grow Low-Carbon Platforms Over Time

- Projects that fit our low-risk commercial model
- Grow onshore and offshore renewables platform
- Extend into RNG, H₂, CCUS value chains



Predictable Organic Growth

Executing on Secured Growth (2021-2024)



Up to \$6B/year of Organic Growth Potential Supplements 2022-2024, drives post-2024 growth



Gas Transmission up to ~\$2.0B/year

- System modernization
- Capital efficient expansions
- LNG export connections
- Low carbon



Gas Distribution up to ~\$1.5B/year

- System modernization
- Customer growth
- Dawn system expansions
- Low carbon



Liquids Pipelines up to ~\$1.0B/year

- System optimizations
- Capital efficient expansions
- USGC export platform
- Low carbon



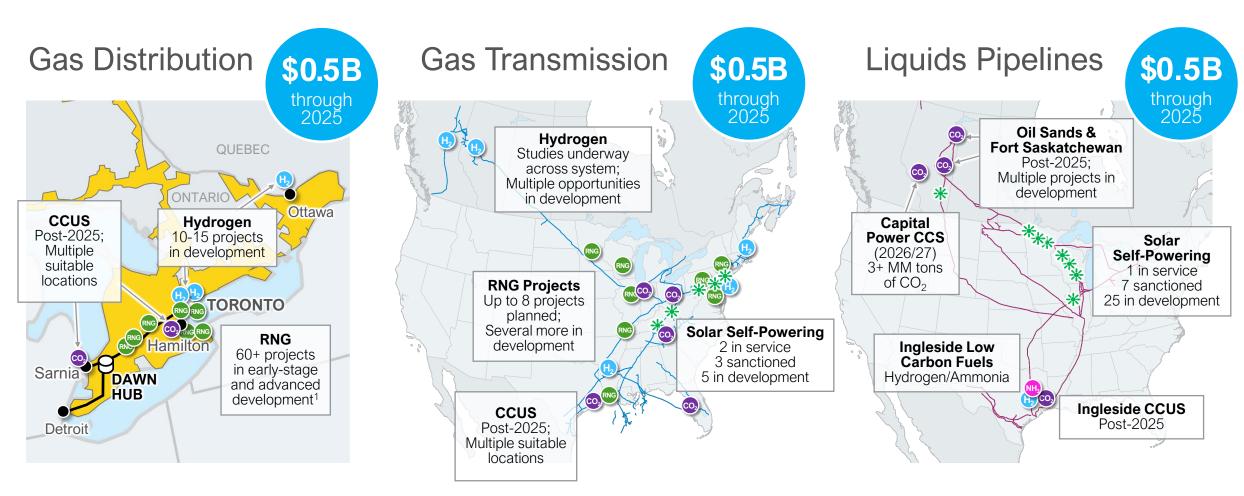
Renewable Power up to ~\$1.0B/year

- European offshore wind
- Onshore behind the meter
- Onshore front-of-the-meter

Our secured capital and further organic opportunities drive visible cash flow growth



Low-Carbon Opportunities



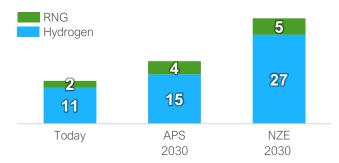
Our conventional assets have visible near-term low-carbon growth

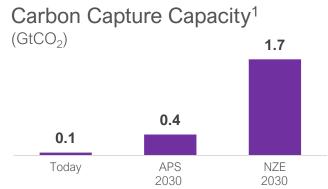


New Energies

Compelling Opportunity Set

RNG & Hydrogen Demand¹ (EJ)





ENB's Capabilities

- ✓ Transportation & storage assets operations
- Strong customer & Indigenous relationships
- Major project development & execution
- Strategic technology & industry partnerships
- **SESG** Leadership



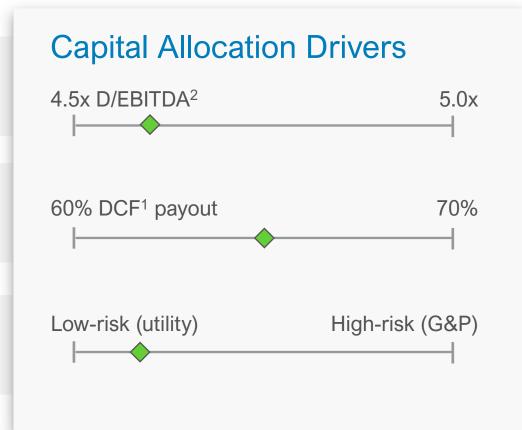
Our capabilities and strategic partnerships allow us to capitalize on growing demand



Capital Allocation Priorities

- 1 Protect Balance Sheet
- Preserve financial strength and flexibility

- 2 Sustainable Return of Capital
- Ratable dividend increases up to medium-term DCF/s growth
- Periodic share repurchases¹
- **3** Further Organic Growth
- Prioritize low-capital intensity & utility-like growth
- Excess investable capacity deployed to next best choice



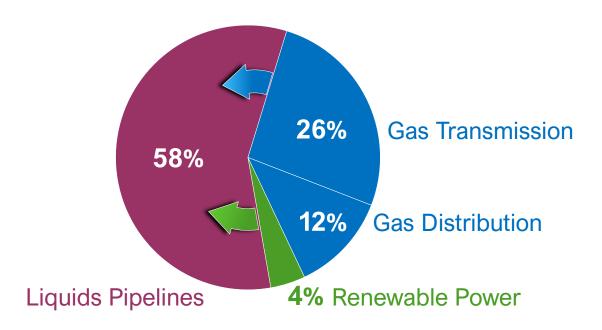
Focused on generating sustainable organic growth and return of capital to shareholders



Strong Portfolio

Business Mix

(2022e EBITDA by business unit)



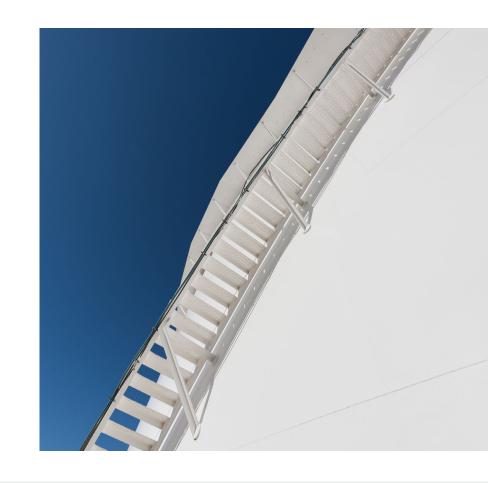
- Consistent low-risk profile
- Significant operating synergies
- Robust equity returns
- Increasing free cash flow generation
- Diversified growth opportunity set
- Complementary low-carbon projects

Our assets position Enbridge to generate reliable and growing cash flows for decades to come



Investable Capacity

Investable Capacity	\$5-6B
Add: Annual Debt Capacity ³	~2.0
Less: Dividends (~65% payout)	~(\$7.0)
Distributable Cash Flow ¹	~\$11B
Less: Cash Requirements ²	~(\$4.5)
Adjusted EBITDA ¹	\$15.0-\$15.6
(\$ Billion)	2022e



Expect to generate \$5-6B of annual investable capacity



Capital Allocation Framework

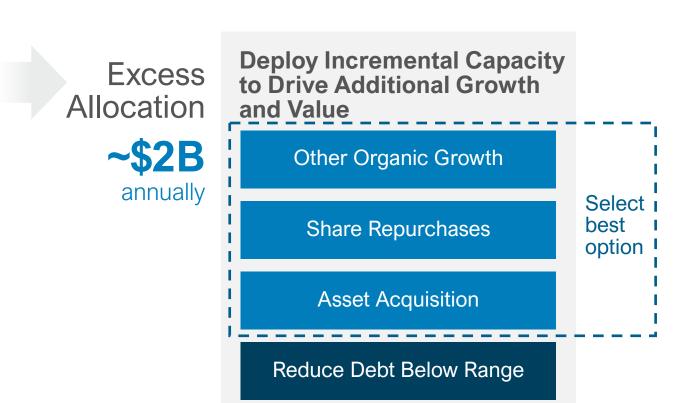
(\$5-6B of Annual Investable Capacity)

Core

\$3-4B annually

High Priority Investments
Drive Sustainable LongTerm Growth

- Enhance returns from existing business (zero capital)
- Complete secured projects
- Low capital intensity organic expansions & optimizations
- Regulated utility & Gas
 Transmission modernization investments



Disciplined investment \$5 to 6 billion of financial capacity to maximize value creation



Share Repurchase Program

Up to \$1.5B

Commencing in Q1 20221

Open market purchases

Non-programmatic

Criteria

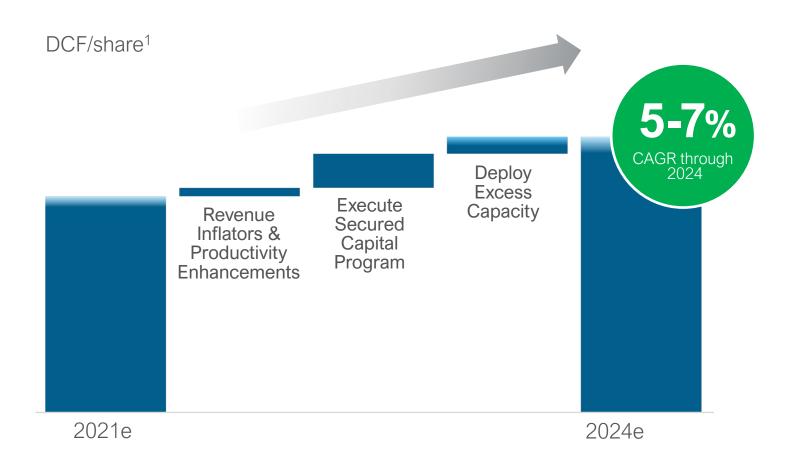
- Balance sheet metrics& financial flexibility
- Assessment of investment alternatives
- Fundamental value of shares

Share repurchases are a benchmark for capital investment and support further DCF/s growth

(1) Subject to stock exchange approval



Visible 3-Year Plan Outlook



Post-2024 Cash Flow Growth Drivers:

- 1. Revenue inflators & productivity enhancements
- 2. \$3-4B of core capital allocation
- 3. ~\$2B of additional capital allocation (alternatives compete)
 - Further Organic growth
 - Asset M&A
 - Share repurchases

Secured growth and deployment of excess investable capacity drives cashflow growth through 2024

Q&A





Today's Speakers



Vern Yu EVP & CFO 28 years



Colin Gruending

EVP & President LP

22 years



Cynthia Hansen
EVP & President, GDS
23 years



Bill YardleyEVP & President, GTM
21 years



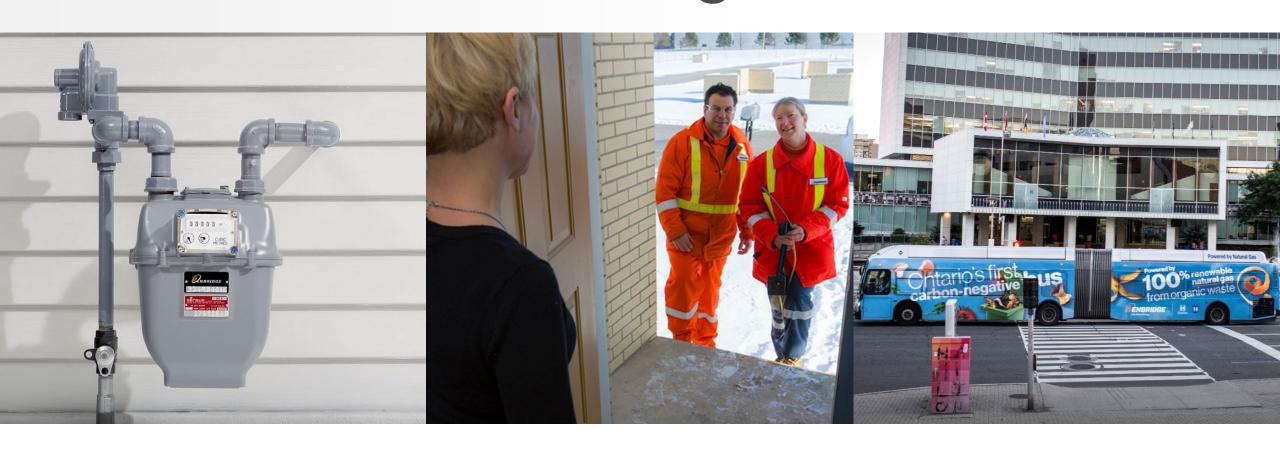
Matthew Akman

SVP Strategy,
Power & New Energy
Technologies
6 years

A deep bench of executive talent and continued emphasis on development



Gas Distribution & Storage

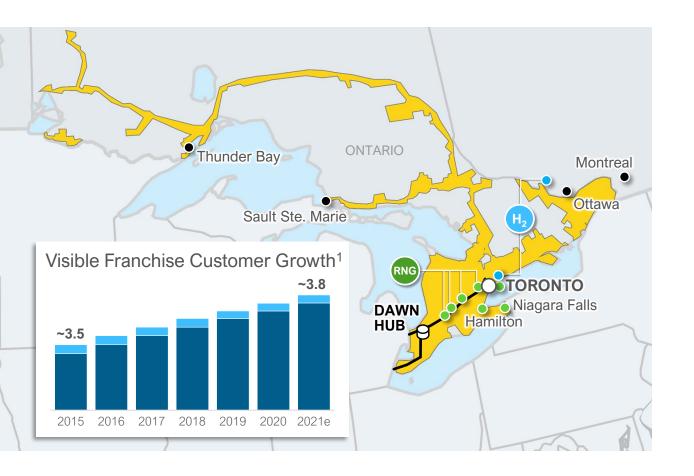


Cynthia Hansen

EVP & President, Gas Distribution & Storage



Premier N. American Gas Utility



- Largest natural gas utility in North America by volume²
- 3.8 million meter connections in Ontario
- Up to \$1.5 billion in organic growth annually
- Incentive Rate Mechanism supports strong return on equity
- Low-carbon in-franchise growth across footprint

Irreplaceable infrastructure providing reliable, affordable and low-emission energy to Ontarians



Growing our Utility Business

- Growing Regulated Assets
 - Expand customer & community connections; Ongoing investment in system modernization
- **Expanding Storage** & Transmission
 - Investing in regional pipeline & storage expansions, & local modernization projects

- 3 Driving Energy Efficiencies
 - Expand demand side management & distributed energy programs

- Executing Low-Carbon Growth
 - Extend investments in existing asset base into low-carbon value chain (RNG, H₂, CCUS)

Advancing Our Priorities in 2021

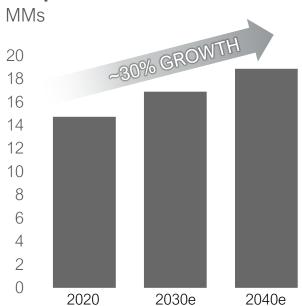
- Uninterrupted services during pandemic
- √ ~45k customer additions
- Continued synergy capture (>\$230M since 2019)
- Completed 190 modernization projects
- H₂ blending pilot & 2 RNG projects into service

Focused on delivering regulated utility and low-carbon growth



Ontario Energy Fundamentals

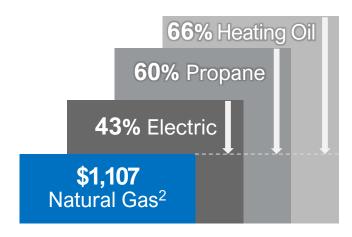
Population Growth¹



 Increasing energy demand driven by strong in-migration

Affordability

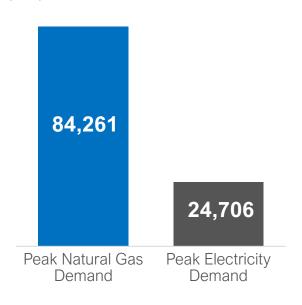
(Relative cost of heating an average home in Ontario)



 Cost advantaged relative to alternative fuels

Reliability

(MW)



 Natural gas infrastructure serves >3x peak electric demand at 99.999%³ reliability

Strong franchise fundamentals support continued growth



Utility Growth

Customer Growth

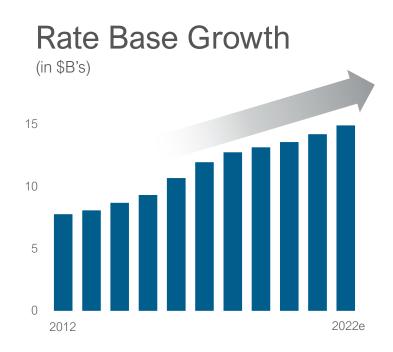


- ~45k new customers annually
- 27 new community connections

Utility Modernization



 Modernizing systems ensures reliability and positions for lowcarbon fuels



 Steady and predictable annual growth in rate base

Up to \$5B in rate base investments forecasted through 2025¹

(1) Include Dawn pipeline system and storage investments



Storage and Transmission Growth



Projects	ISD	Capital (\$B)
Dawn to Corunna New Replacement (secured)	2023	\$0.3
Panhandle Regional Expansion	2023	\$0.3
Storage Enhancement	2022 2024	\$0.1

Dawn Hub

- 281 Bcf of storage; 5.5 Bcf/d peak day deliverability
- Canada's largest integrated underground storage facility
- One of the top natural gas trading hubs in North America

Dawn to Parkway System

- 229 miles of pipeline, capacity of 7.6 Bcf/d
- Connectivity to Dawn Hub and critical supply
- Supply sourced from WCSB, Marcellus & Utica basins

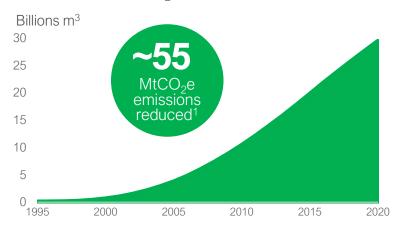
Dawn Hub positioning driving future growth opportunities



Energy Efficiency Strategy

Demand Side Management

Cumulative saved CO₂ emissions

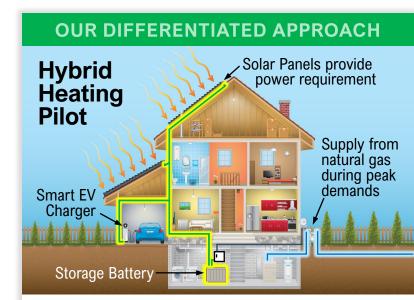


- Enabling utility customer conservation efforts since 1995
- Incentives in place to drive DSM performance

Integrated Resource Plan



- OEB 2021 IRP decision allows for non-pipe alternative strategies in rate base New
- Supports energy transition with optimal and capital efficient solutions



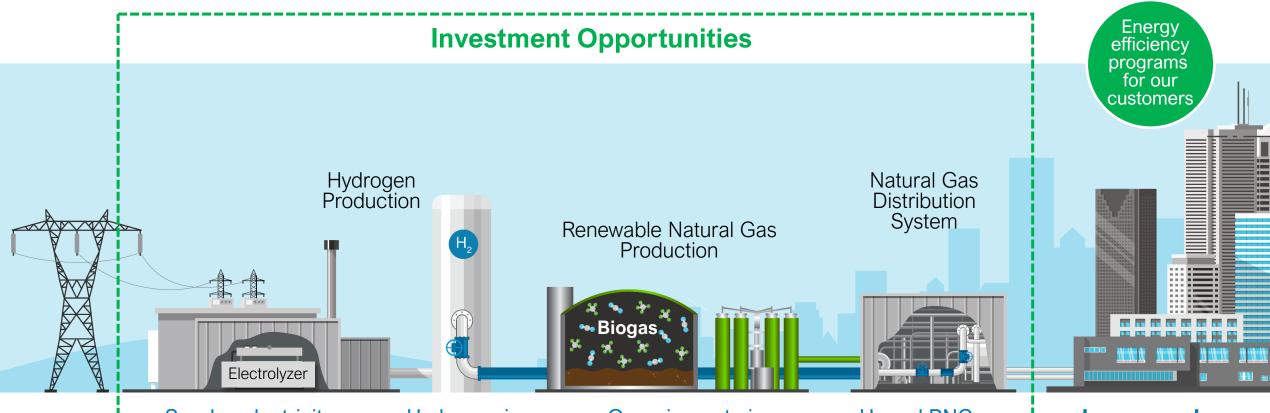
- Integrates gas & electric energy sources for heating, cooling, power generation and energy storage
- Supports growth and retention

Leading the energy transition through sustainable energy solutions

(1) Mt = Megatonnes; 1 million tonnes



Low-Carbon Fuels Create Opportunity



Surplus electricity is used to split water into hydrogen and oxygen

Hydrogen is stored and blended into the gas stream

Organic waste is used to create biogas which is upgraded to RNG

H₂ and RNG are blended into the gas distribution system Lower carbon gas delivered to customers



Low-Carbon Growth - RNG

Expanding Utility Portfolio

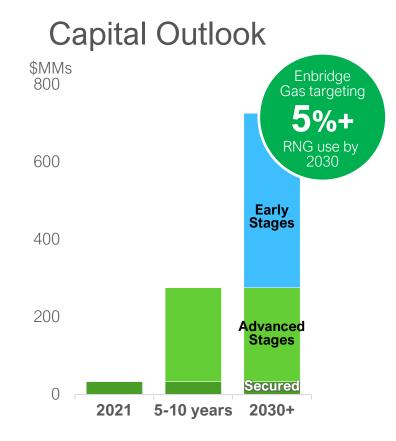


- Focused on In-franchise investments
- Current projects reduce 93,000 tCO₂e emissions annually
- ~55 in-franchise projects in development

Strategic Partnership



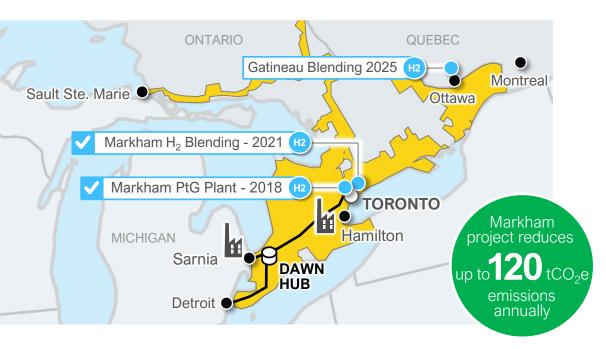
- Partnered with Walker Industries
 & Comcor Technologies
- Cross-Canada wellfield to injection facilities serving landfills



Leveraging our systems to build & extend on our early renewable natural gas successes



Low-Carbon Growth – Hydrogen



- 10-15 potential projects over the next 5 years
- Focus on transportation fleets and large industrials
- Blending pilot: multi-year review and progress reporting







- First N.A. utility scale Power to Gas (PtG) facility (2.5MW)
- Grid balancing & energy storage
- 280+ tonnes of H₂ produced
- First H₂ blending facility in N.A.
- Up to 2% H₂ for 3,600 customers
- Up to 15% H₂ for ~43,000 customers
- 15 km pipeline & injection facility
- 15 ktCO₂e of additional emissions avoidance potential per year

Proving out Hydrogen technology and capabilities to position for longer term growth



Carbon Capture Potential



Investment Opportunity:

- ~20 MtCO₂e of potential emissions abatement annually in SW Ontario¹
- Over 700 MtCO₂e of storage potential in Ontario
- Potential for combination with blue hydrogen hub

What we bring to the table:

- Last mile customer connections
- Dawn Storage Hub
- Regulatory expertise
- Low cost of capital

Potential to support customer scope 3 reductions through carbon capture

(1) Mt = megaton; 1 million tonnes



Summary

Gas Distribution Up to \$1.5B annually



Growing Regulated Assets

Expanding Storage & Transportation

Driving Energy Efficiencies

Executing Low-Carbon Growth

Opportunities in Development

- ~\$4B of investment planned through 2025; \$1B ongoing
- ~\$1B of Dawn hub & pipeline expansions planned
- Investing in integrated energy solutions
- \$2.5B+ of investment potential;
 \$0.5B through 2025



Gas Transmission



Bill Yardley

President & Executive Vice President, Gas Transmission & Midstream



Connected to the Best Markets



- ✓ Markets with >170MM people served
- Connected to prolific, long-lived supply
- ✓ Long-term contracts & cost of service
- Growing domestic & export demand
- Embedded low-carbon investment potential

Last mile connectivity to N. America's largest markets and exports

(1) Source: Wood Mackenzie short term outlook October 2021



Growing the Gas Transmission Business

- Meeting Residential & Commercial Demand
 - Lower emissions, improve performance & system reliability

- 2 Supporting Electric Generation Growth
- Differentiated natural gas baseload supply aligned with net-zero ambitions

- 3 Expanding LNG Export Connections
 - System expansions & extensions to serve USGC & W. Canada LNG export growth
- Growing Low-Carbon Investments
 - In-franchise investments in lowcarbon value chain extensions (RNG, H₂, CCUS)

Advancing Our Priorities in 2021

- Record peak days
- **✓** Favorable rate settlements
- Advancing \$1.25B Ridgeline expansion opportunity
- \$0.5B Valley Crossing Pipeline expansion¹
- **⋘** \$3.1B of capital into service
 - Modernization spend
 - T-South Expansion
 - Spruce Ridge
 - Cameron Extension
 - Middlesex Extension
 - Appalachia to Market

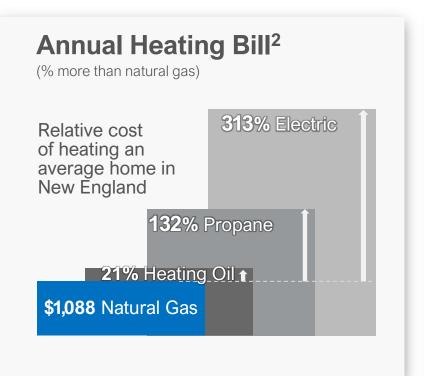
In-franchise investments to serve growing demand and enable low-carbon fuels

(1) Working under executed Letter of intent



Critical Energy Infrastructure

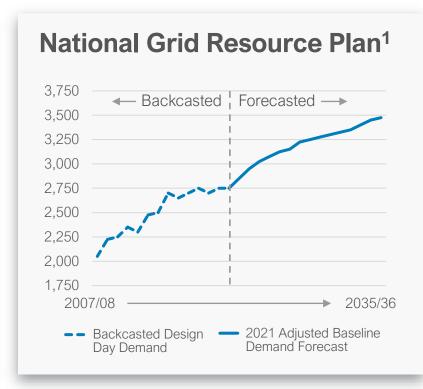
Affordable



Demand-Pull



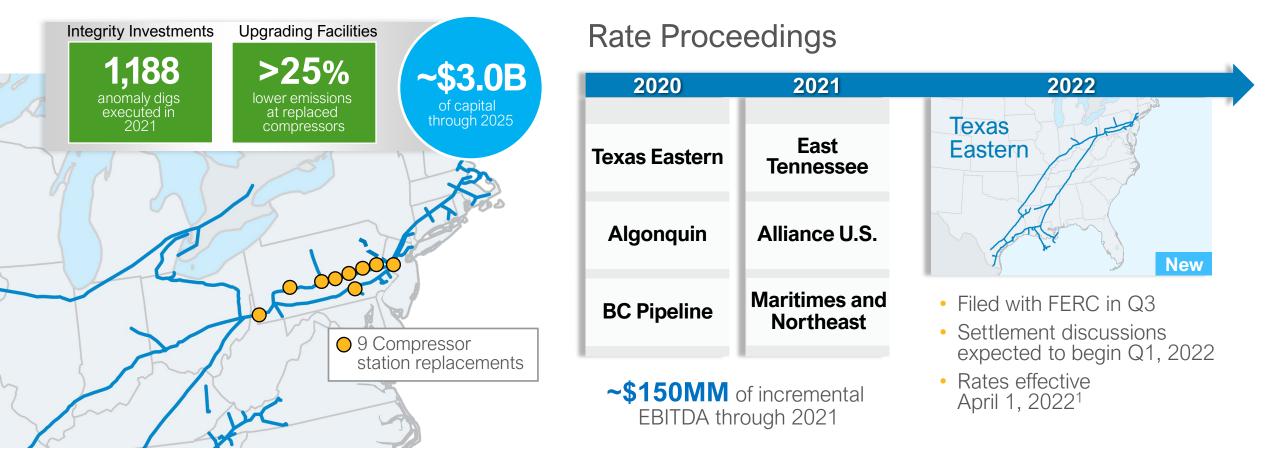
Essential Base Load



Natural gas will continue to be a reliable source of energy in N. America



System Modernization



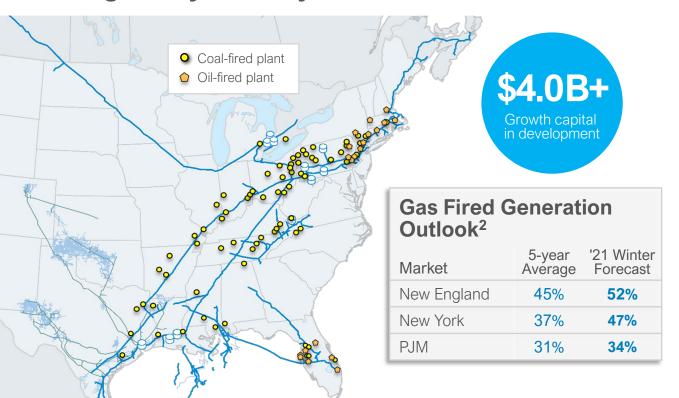
Ongoing investment in the safety and longevity of our natural gas systems

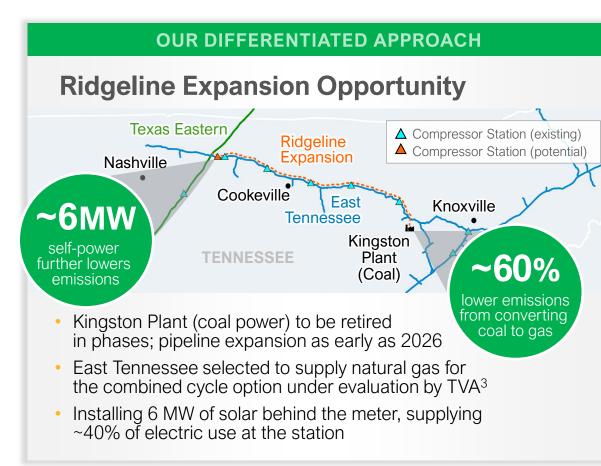
(1) Subject to Refund



N. American Power Demand

84GW¹+ of Planned Coal Plant Retirements Along our Systems by 2030

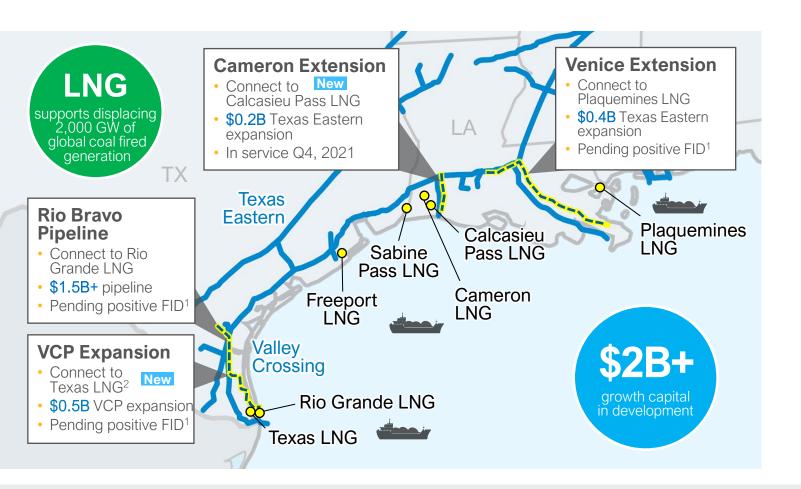


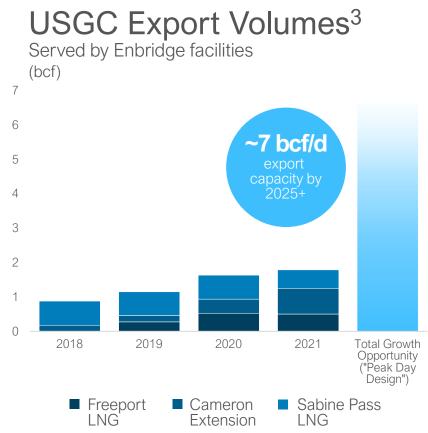


Phase-out of coal generation driving demand for low emissions natural gas baseload generation



Advancing USGC Export Strategy



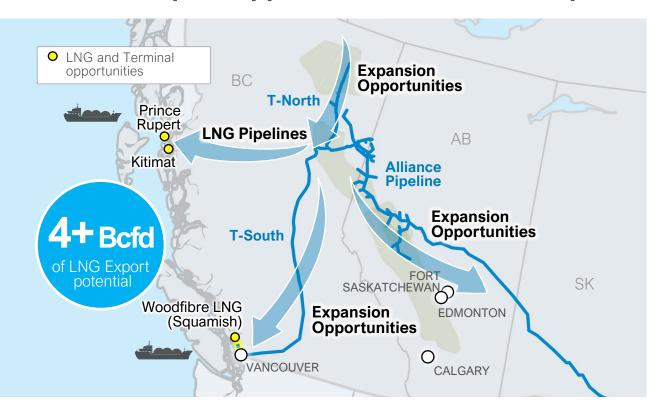


Our U.S. Gulf Coast assets are essential conduits for LNG export growth



Western Canadian Opportunities

\$4B+ Capital Opportunities Under Development



Several expansion & extension opportunities under development

- **\$2.5B** expansion of T-South to serve Woodfibre LNG and lower mainland demand
- Additional LNG and petrochemical expansion opportunities
- Sanctioning expected over next 3 yrs
- Utility-like commercial model

Opportunity drivers

- Stable, long-lived resource (1,300 Tcf¹)
- Competitive low break-even costs
- Regional petrochemical growth
- LNG export potential

Our pipeline systems will benefit from LNG & industrial demand

(1) Natural Resources Canada



Low-Carbon Optionality

Serving > 150 LDC customers including:



EVERSURCE

national**grid**













- Exploring H₂ and RNG to lower the carbon footprint of the gas they deliver
- 70%+ of largest gas and electric utilities have net zero targets

Renewable Natural Gas



- In-franchise RNG production facilities and interconnections
- ~\$0.5B in near term capital opportunities
- Partnership with New Vanguard Renewables

Hydrogen



- Green & blue H₂ opportunities
- Salt dome storage utilization
- H₂ blending studies underway New

Carbon Capture



- 20% of U.S. source of emissions are within 10 miles of our right-of-way
- Leverage blue hydrogen hub efforts

Low risk in-franchise investments that enable low-carbon fuel transportation and storage



Summary

Gas Transmission Up to ~\$2.0B/year



Meeting Residential & Commercial Demand

Supporting Electric Generation Growth

Expanding LNG Export Connections

Growing Low-Carbon Investments

Opportunities in Development

- ~\$3B of modernization through 2025; \$0.5B to \$1.0B ongoing
- \$4B+ in development to support coal and nuclear retirements
- \$6B+ of capital opportunities along the USGC and in B.C.
- \$3B+ of investment potential; Up to \$0.5B through 2025



Bridge to a Cleaner Energy Future



Break



Liquids Pipelines



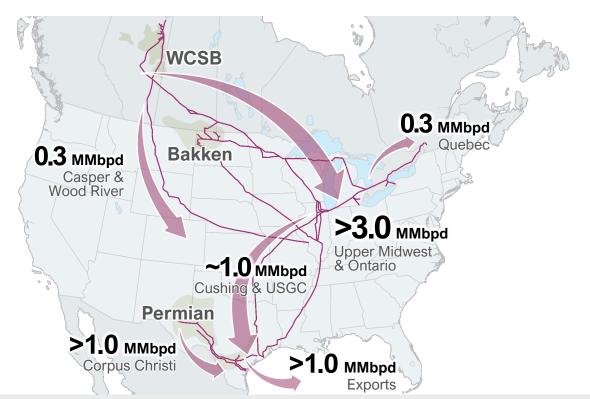
Colin Gruending

Executive Vice President & President Liquids Pipelines

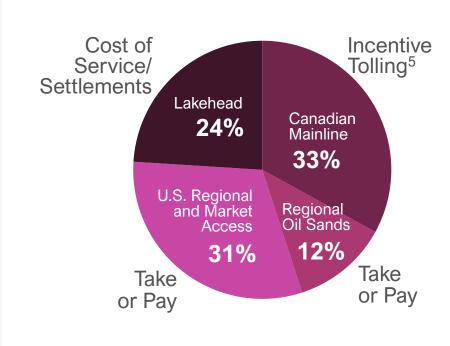


Premier Liquids Pipeline Franchise

Connecting strongest markets to key N.A. supply basins¹ ...



...Generating highly predictable long-term cash flows



Largest and most competitively positioned crude oil system in N. America

Transports

of Canadian crude exports²

Access to

>75%

of N. America's

Loads

of USGC crude exports⁴

Refining Capacity³



Mainline Tolling - Current Revenue Model

International Joint Toll Framework

\$5.47 Interim Heavy Toll – Hardisty to Chicago

	,	
Canadian Toll	Subject to Negotiation	
L3R Surcharge (US & Cdn)	15-year contract	
Lakehead Expansion Surcharges	Negotiated Settlements	
Lakehead COS (Index)	Cost of Service ¹	

~1/3rd under negotiation with shippers – incentive tolling or cost of service

 ~2/3rd subject to existing cost of service and long-term contractual arrangements

Majority of toll is generated through cost of service & existing contracts

1. Filed for cost of service (COS) in Q2 2021 with a 16% ROE – Settlement negotiations underway



Mainline Tolling Alternatives

Industry Value Drivers

Maximizing Deliveries

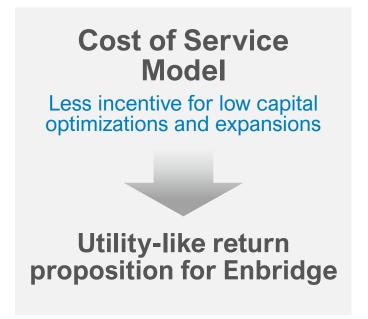
- High system reliability
- Throughput optimizations
- Incremental egress
- Reach new markets

Maximizing Net-back

- Crude quality improvements
- Operating and capital efficiency
- Competitive & stable Mainline toll

Two Attractive Paths Forward





Multiple achievable paths to appropriate risk-adjusted returns



Illustrative Path Forward - Timeline

Negotiated Settlement Path

1

Consultation with Shippers & Negotiations with Industry

File Negotiated Settlement

CER Review of Negotiated Settlement Mid 2023 Settlement Framework in Place

Assess status of Settlement Negotiations



2

Prepare Cost of Service Application

Ready to file COS if Negotiations Fail

File COS
Application with
CER

Contested COS
Proceedings with
CER

Late 2023 COS Framework in Place

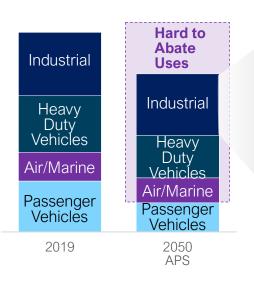
Expeditiously engage in shipper consultation, negotiation, and file settlement with CER

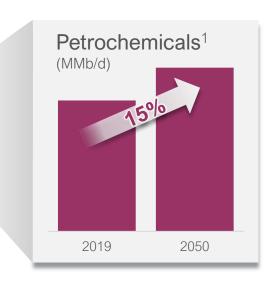


Crude Oil Delivery Is Essential

Critical to Meeting Petrochemical, Industrial and Transportation Energy Requirements

Oil (liquids) demand¹





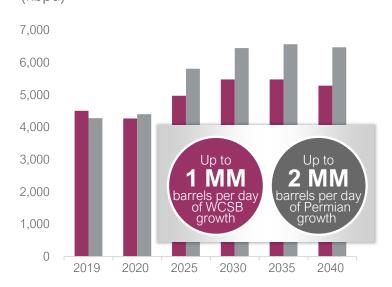


Sustainably produced crude oil is required to meet global energy demand



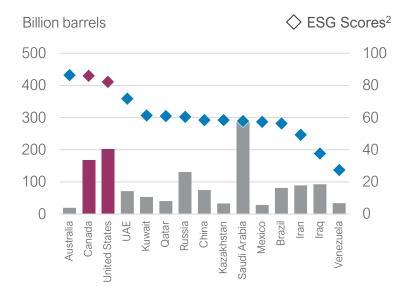
Capitalizing on NA Energy Competitiveness

Key Enbridge Supply Basins¹



- Long-lived heavy & light supplies
- Attractive break-even costs

Responsibly Developed Supply

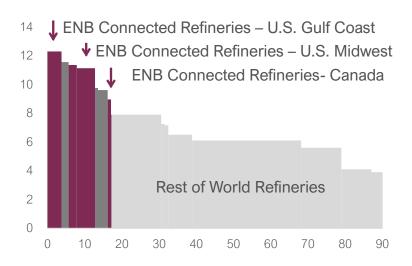


- Leading global indices for ESG scores
- 90%+ of oil sands producers have Net Zero targets

Competitive N.A. Refinery Demand³

Nelson Complexity³

Higher the Nelson complexity, the better positioned to compete



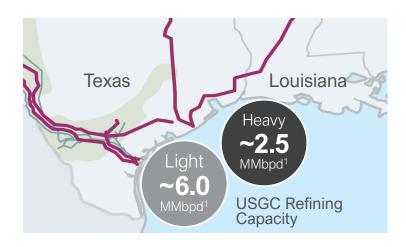
- Highly competitive in a global context
- Enbridge assets serve the most complex and economic refineries

North American competitiveness supports longevity of demand for Enbridge pipeline systems



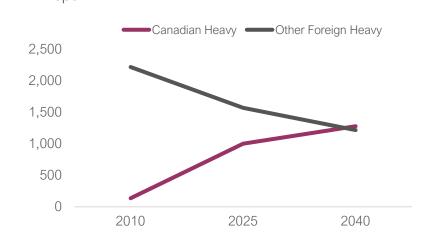
US Gulf Coast Fundamentals Strong

Substantial Light and Heavy Crude Oil Refining Markets



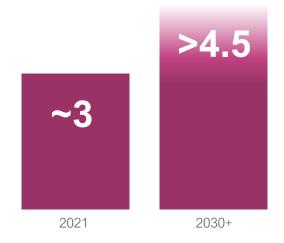
- Major light crude oil refining, petrochemical and export market
- Significant heavy coking capacity geared to non-US crude

Opportunity for Cdn Heavy Oil Market Share Gains¹



- Mexican & Venezuelan imports have fallen 1mmbpd and continue to decline
- Oilsands production growth & expanded egress provides attractive heavy supply

Growing USGC Exports¹



- Excess N.A light supply will be directed to global markets
- Slowing crude oil demand in N.A. supports higher export volumes

USGC provides significant opportunity for both heavy and light crude oil terminal infrastructure



Growing the LP Business

- Capitalize on Operating Leverage (Zero-Capital)
 - Optimize crude flows across all systems and markets
 - Cost control/revenue inflators
- **3** Grow US Gulf Coast Export Platform
 - Capital efficient expansions of light export platform
 - Increase heavy/medium crude terminal & export presence

- 2 Efficiently Expanding System
 - Low capital requirement projects
 - Drag reducing agent, additional pump station horsepower
- Extend into Low-Carbon Value Chain
 - Solar self-power pipelines
 - Extend into CCUS value chain and other low-carbon fuels
 - Developing Strategic Partnerships

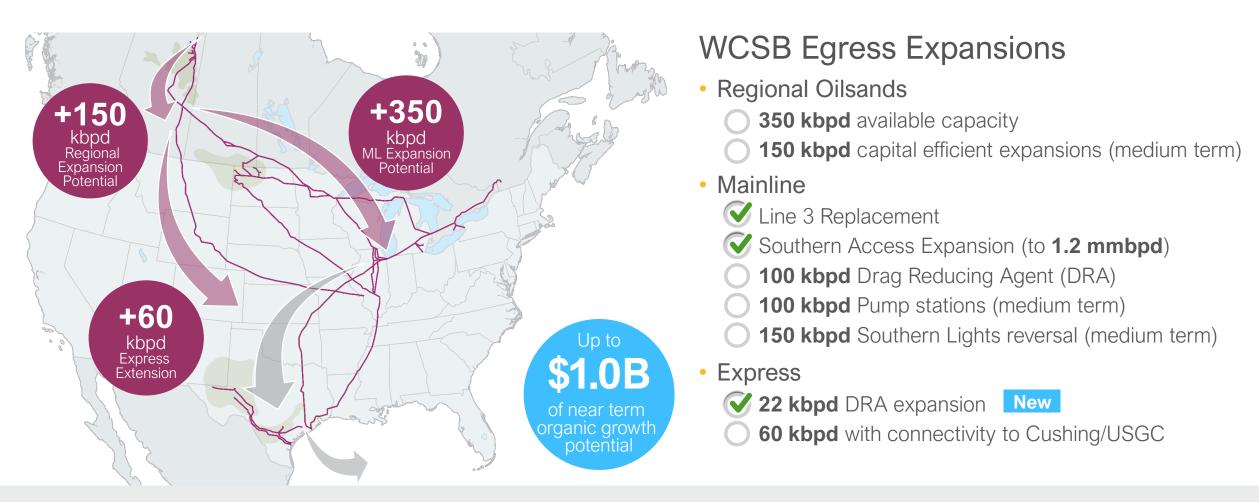
Advancing Our Priorities in 2021

- √ ~94% Mainline utilization
- \$5.6B placed into service (U.S. L3R & SA expansion)
- Acquired N.A.'s premier crude export facility
- 90 kbpd Flanagan South expansion New
- Placed Alberta Solar One into service; Sanctioned seven solar self-power projects New

Prioritizing disciplined capital efficient growth



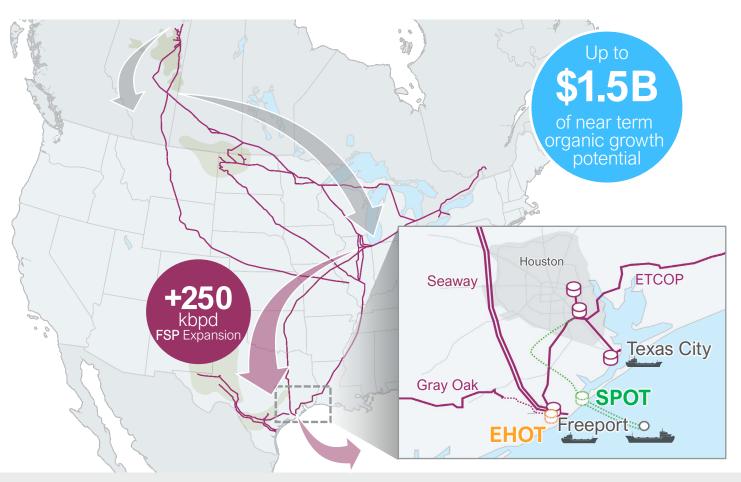
System Expansions: WCSB to PADD II



Capital efficient expansions can be phased into service with market demand



System Expansions: PADD II to USGC



USGC Heavy Crude Market Access

- Flanagan South Expansions
 - 90 kbpd DRA expansion (US \$65 MM) New
 - **160 kbpd** pump stations
- Terminals
 - Enbridge Houston Oil Terminal (EHOT)
 - Sea Port Oil Terminal (SPOT)

Terminal and Export Capacity

1.3 MM bpd
Freeport/Texas City
export capacity
in service

under development

15 MM barrel
EHOT tankage &
blending capacity

under development

2 MM bpd

SPOT VLCC
export capacity

Market access pipeline expansions and terminal developments enhance integrated heavy value chain



U.S. Gulf Coast Light Oil Strategy



EIEC Capacity & Export Volumes

15.3 mmbbls of liquids storage (permitted to 20.8 mmbbls)

1.6 mmbpd of export capacity (permitted to 1.9mmbpd)

3.0 mmbpd of pipeline supply



EIEC Growth Initiatives New

Crude Storage & Loading

- C Glowth initiatives New
- Contract 600 kbpd of existing loading capacity
- Up to 1 mmbls export expansion (Suezmax)
- Up to 5.5 mmbls of permitted crude storage
- Solar Self-power
 - Up to 60 MW of solar power generation for facility and local industry
- LPG & NGL Storage & Export
 - New and re-activated storage tanks and pipelines for export of purity products
- Blue/Green H₂ and Ammonia (Medium-term)
 - Utility-scale H₂/ammonia production facilities
- Carbon Capture & Storage (Medium-term)
 - Location and local offshore geology suitable

Capital efficient light oil value chain expansions and long-term low-carbon potential

(1) Company forecast



Low-Carbon Strategy

Well Positioned for Success





N. American policy increasingly supporting CCUS investment

United States

45Q production tax credit – Proposed increase to \$85 per tonne from \$50

Canada

- Carbon pricing escalating to \$170 per tonne by 2030
- Exploring investment tax credits
- Alberta request for "Full Project Proposals" process

Enbridge's scale and capabilities position us to support industry in meeting net zero ambitions



Advancing Low-Carbon Opportunities

Targeting

3-10 MtCO₂e

CCS potential with Capital Power

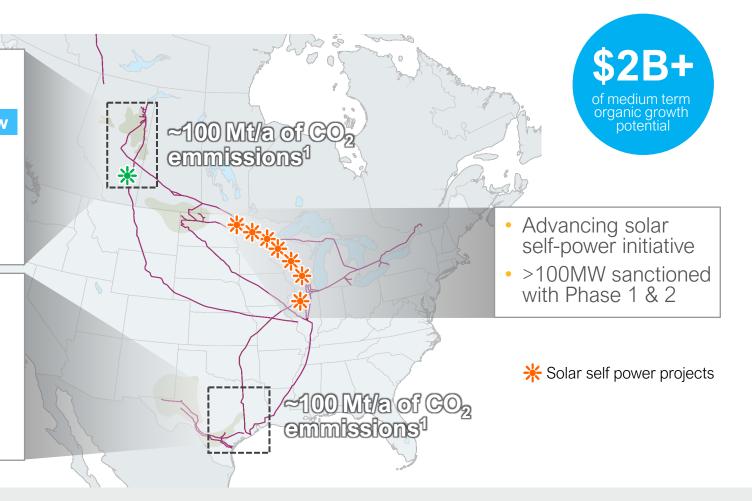
Edmonton Industrial Hub and Oilsands region

MoU with Capital Power to develop open access hub
 Near Wabamun AB

 Discussions with emitters across industries for additional locations

USGC Refinery Complex

- Significant center for refining and industrial emitters with supportive geology
- Scoping CCUS opportunity at Enbridge Ingleside Energy Center



Advancing opportunities through collaboration and partnerships along our footprint

(1) Industrial emissions annually. Mt = megatonnes; 1 million tonnes



Summary

Liquids Pipelines Up to \$1.0B/year



Execute on continued productivity improvements

Capital Efficient **Expansions**

 \$2.5B+ of low cost mainline and market access expansions

Opportunities in Development



Grow US Gulf Coast Export Platform

 \$2.5B+ of export infrastructure growth potential

Extend into Low-Carbon Value Chain \$2B+ of investment potential; Up to \$0.5B through 2025





Renewable Power



Matthew Akman

Senior Vice President Strategy, Power and New Energy Technologies



Creating Value in Low-Carbon Infrastructure

Our scale and experience is a competitive advantage



- Disciplined capital allocation and recycling
- Pursue accretive risk adjusted returns
- Long term power purchase agreements
- >\$8 billion invested in renewable energy since 2002
- Full development to operations capabilities

Long track record of profitably growing renewable power portfolio

(1) Net capacity: In Operation (1.7 GW) and Under construction (0.4 GW)



Growing the Renewable Power Business

- 1 Expanding Onshore Footprint
 - Improving asset efficiency & instilling rigorous cost management
 - Leveraging asset footprint & power load for utility scale wind and solar projects
 - Pursuing 3rd party PPA's to enhance scale of renewable projects with anchor tenants

- **Growing European**Offshore Wind
 - Executing secured growth
 - Advancing awarded tenders
 - Developing floating capabilities
 - Exploring earlier-stage development with strong risk adjusted returns

Advancing Our Priorities in 2021

- Approved six behind-the-meter solar self-power projects New
- Moving forward on PGL floating offshore wind farm¹ New
- Participating in low-cost, large capital opportunities in the UK
- Exploring 1 GW of new onshore early-stage front of the meter developments

Disciplined strategies to grow renewable wind and solar power investments

(1) Provence Grand Large



Competitive Positioning

Industry Trends

- Aging legacy fleets
- Permitting process elongated
- Transmission interconnection queues
- Supply chain crunch
- Increased complexity/remoteness
- Rising appetite for zero emission PPAs
- Scale efficiencies with new technology

Enbridge Positioning

- Sestablished asset management and integrity processes
- World class health and safety programs
- Oeep permitting and stakeholder capabilities
- Global supply chain reach
- Electricity load and customer relationships
- Focused development team with strong partnerships
- Track record of executing large complex projects

Enbridge's scale and mature processes position us to succeed in overcoming industry challenges



Our Renewable Power Operating Capabilities



- 20 years of power generation experience
- Employing technologies to improve asset performance (de-icing, Lidar, anti-reflective)
- Centralized control center for assets we operate
- Balanced mix of 3rd party O&M¹ and self operations to mitigate risk
- Developed in-house maintenance programs such as blade monitoring

Full suite of capabilities throughout project lifecycle

(1) Operations and maintenance



Major Offshore Wind Construction Program



Saint Nazaire | \$0.9B¹ 480 MW (122 MW net)

- 45 of 80 foundations installed²
- First power in late 2022



Fécamp | \$0.7B¹ 497 MW (89MW net)

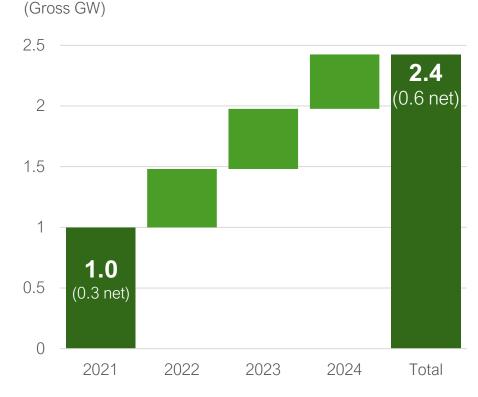
- Foundation fabrication underway
- On track for 2023 COD



Calvados | \$0.9B¹ 448 MW (97 MW net)

- Substation platform & cable manufacturing
- On track for 2024 COD

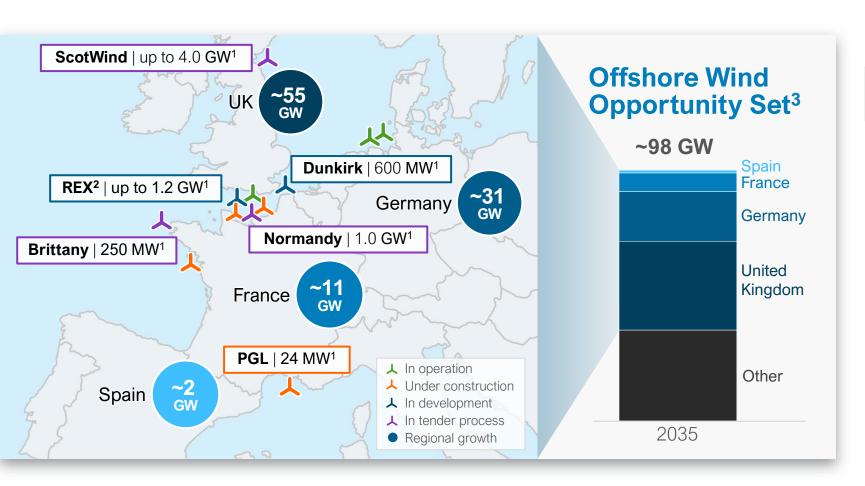
Secured Offshore Wind Growth



Highly visible growth through 2024, with low double digit returns



Offshore Wind Development



- Investing earlier in development cycle
- Well positioned to capture our share of future growth MAPLE POWER



- Targeting jurisdictions with:
 - Large scale projects
 - Path to a long-term contract
 - Capability and supply chain based tender processes
- Leverage existing and new partnerships













Focused on opportunities that offer attractive, low risk equity returns that leverage our existing capabilities



Floating Offshore Wind

European Opportunity Set¹

9.3 GW

Other

Spain

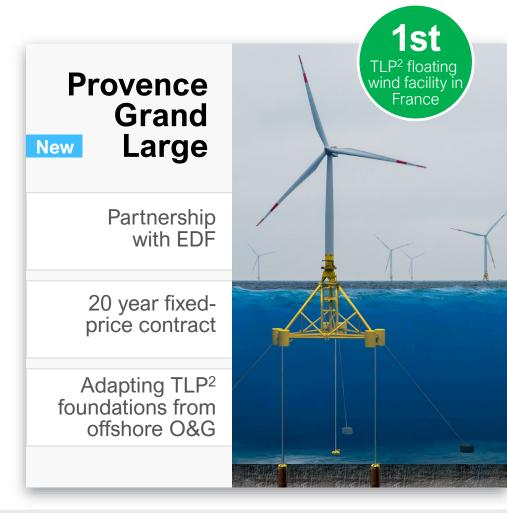
France

United Kingdom

2035

Near Term Potential

- 750MW's of joint development potential with EDF
 - Moving forward with Provence Grand Large; secured project financing
 - Prequalified for 250MW up for auction
- Additional tenders expected in 2022
- Technology opens new markets, allows expansion in existing markets and diversification within a jurisdiction
- Aggressive European renewable targets drive growth



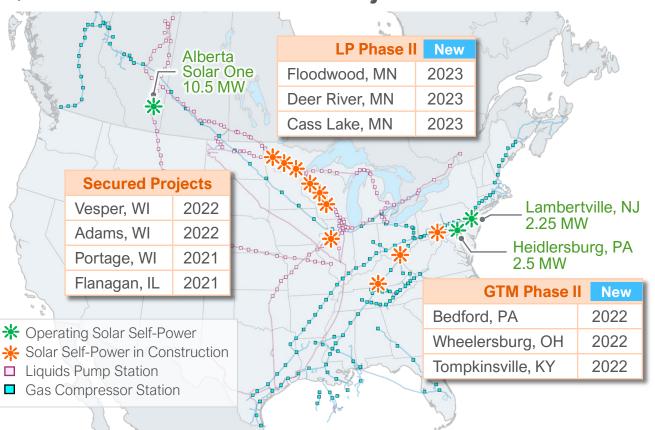
Positioned to unlock significant untapped market potential

(1) BNEF 1H 2021 Offshore Wind Market Outlook (2) Tension Leg Platform

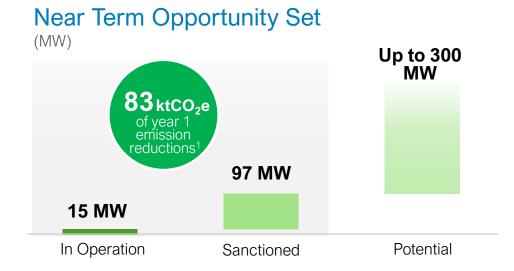


Onshore Behind-the-Meter Strategy

\$0.3B of Solar Self Power Projects in Execution



- Developing 300 MW of opportunities across our systems
- Up to \$1.0B in investment opportunities
- Targeting low double digit returns



Utility scale projects designed to meet Enbridge's power requirements along our systems

(1) kt – kilotoffles, 1 triousand toffles



Onshore Front of the Meter Strategy

OUR DIFFERENTIATED APPROACH



Ingleside Energy Center

- Co-locate up to 60MW of solar power on available land
 - 6MW of self-power requirement
 - Contract excess power to local industry

Minnesota

Plummer New

- ~100MW facility in Minnesota along Line 3 Replacement
 - ~60MW of self-power requirement
 - Contract excess power within MISO market

- Evaluated asset footprint for suitable utility scale projects
- >1GW of projects in development
- Leverage pipeline power load requirements as anchor tenant
- 3rd party PPA's underpin larger facility
- Pursue indigenous partnerships where appropriate
- Double-digit equity returns
 - Contractual commitments
 - Tax incentives
 - Self-power cost savings

\$2.5B
of wind & solar opportunities in early stage development

Expanding self power opportunities to build larger facilities to meet local power requirements



Summary

Renewable
Power
up to ~\$1.0B/year



Expanding Onshore Footprint

Growing European Offshore Wind

Opportunities in Development

- Up to \$1B in behind the meter investments in near-term; \$0.3B in execution
- ~\$2.5B of potential front of the meter opportunities
- ~\$2.6B of offshore wind in construction through 2024
- Significant future opportunities



Financial Outlook



Vern Yu

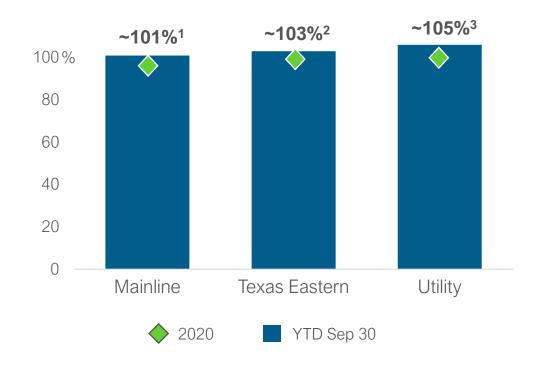
Executive Vice President & Chief Financial Officer



2021 Reflections

Systems Highly Utilized

(deliveries as a % of 3-year avg.)



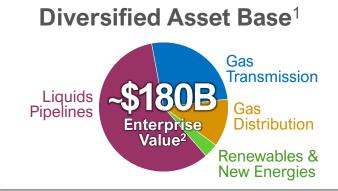
Visible Capital Program

	Placed Into Service	2021 Projects Developments
Liquids Pipelines	Line 3 ReplacementSouthern AccessIngleside Energy Center	90kbpd FSP ExpansionCapital Power MoU
Gas Transmission	 Modernization T-South Expansion Spruce Ridge Cameron Extension Appalachia to Market 	 Valley Crossing Pipeline expansion serving Texas LNG⁴ Ridgeline Expansion T-South Expansion Up to 8 new RNG projects
Gas Distribution	 ~45k customer additions Dufferin RNG H₂ blending pilot 	Dawn to Corunna3 new RNG projects
Renewables	Heidlersburg self-solarAlberta Solar One	Calvados offshore wind10 new self-solar projectsProvence Grand Large

On track to achieve 2021 guidance; \$10B of assets placed into service; execution providing a solid foundation for future growth



Big Picture



Visible Organic Growth³

5-7%

DCF/share⁴ CAGR through 2024



98%

Contracted or cost-of-service



Financial Strength



Across all four rating agencies

Leading ESG Performance



Ambitious ESG goals

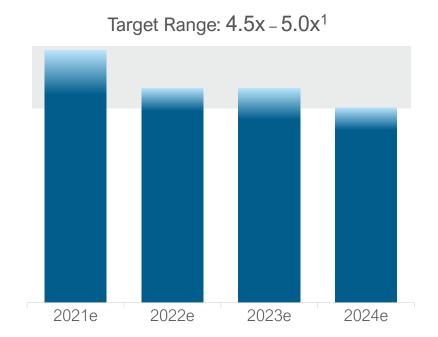
Our disciplined, low risk approach underpins predictable cash flows and shareholder returns



Financial Strength and Flexibility

Financial Parameters	2022e	Target
Debt to EBITDA	≤ 4.7 ⊘	4.5 – 5.0x
Dividend Payout of DCF/s	~65% 🗸	60-70%
% of customers with Investment Grade Rating ¹	~95% 💞	Substantially all investment grade
Equity Needs	None 🗸	Self-funding model

Debt/EBITDA



We've optimized our pipeline-utility model to lower our cost of capital and provide maximum flexibility

(1) Consists of Investment Grade or equivalent



Our Capital Allocation Track Record

Actions since 2017

Capital Recycling

\$9 billion

~12x EBITDA; Non-core asset divestitures

Simplification

\$13 billion

Increased existing asset ownership

Organic Growth

\$36

billion

Generate low risk & contracted cash flows

Asset Acquistions¹

\$8 billion

~9x EBITDA multiple on average

Dividend²

\$36 billion

7% CAGR; Midpoint of target DCF payout range

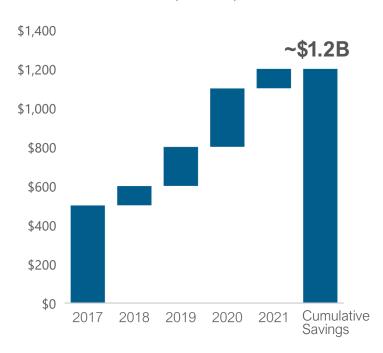
Our execution clearly demonstrates our disciplined approach to value creation



Surfacing Shareholder Value

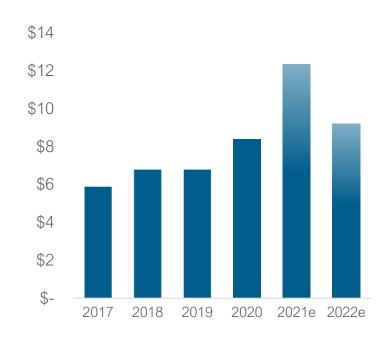
Centralized Operations & Project Execution

Achieved cost reductions (\$ millions)



Extended Cash Taxability Horizon¹

Value of tax loss carry forward (\$ billions)



Strengthened Low-Risk Business Model

Business risk rating by Credit Agency

Moody's	Low Business Risk
S&P Global Ratings	Excellent
DBRS	Low Business Risk
FitchRatings	Low Risk

"Enbridge's assets are an integral part of North America's energy needs" S&P

We're maximizing the value of our businesses through a continuous focus on our synergies

(1) Annual tax loss carryforwards in Canada and the US



Disciplined Capital Allocation

1 Protect Balance Sheet

Preserve financial strength and flexibility

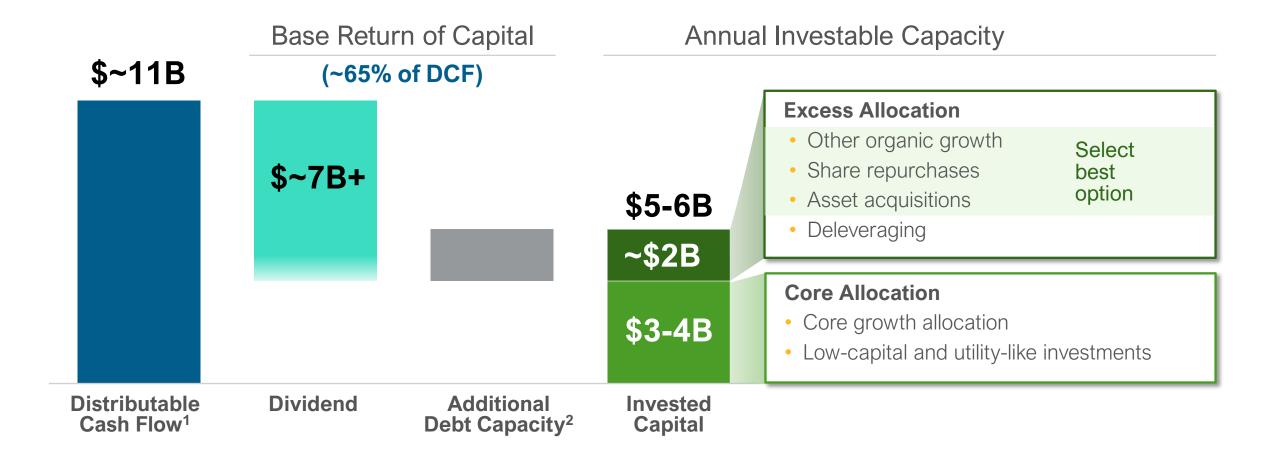
- 2 Sustainable Return of Capital
- Ratable dividend increases up to medium-term DCF/s growth
- Periodic share repurchases¹

- **3** Further Organic Growth
- Prioritize low-capital intensity & utility-like growth
- Excess investable capacity deployed to the next best choice

Focused on generating sustainable organic growth and return of capital to shareholders



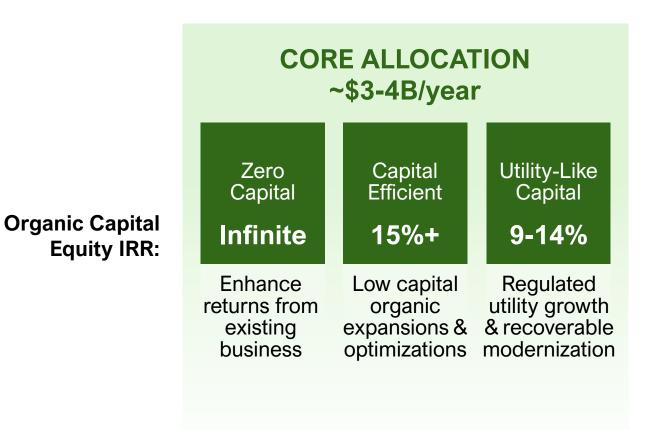
2022+ Capital Allocation

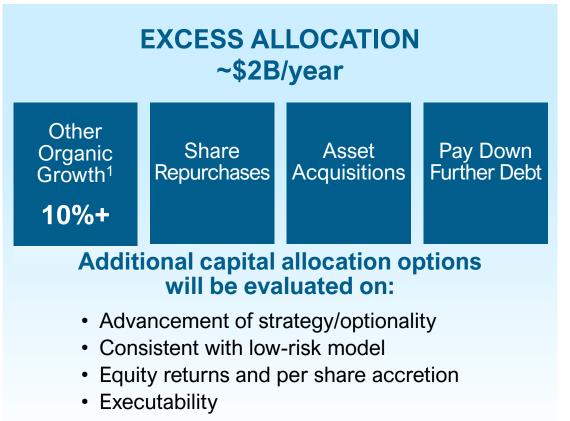


Our projected allocation of capital supports ratable EBITDA growth and visible shareholder returns



Capital Allocation Preferences

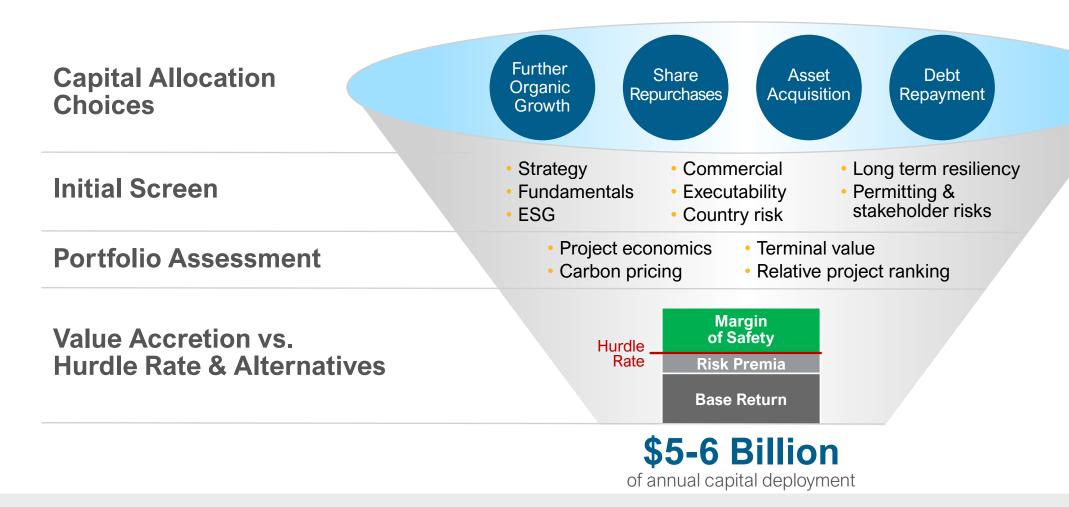




Core preferences provide strong returns on equity; alternatives provide further accretive growth



Mature Investment Framework



Core preferences provide strong returns on equity; alternatives provide further accretive growth



Share Repurchase Program

Up to \$1.5B

Commencing in Q1 20221

Open market purchases

Non-programmatic

Criteria

- Balance sheet metrics & financial flexibility
- Assessment of investment alternatives
- Fundamental value of shares

Share repurchases are a benchmark for capital investment and support further DCF/s growth

(1) Subject to stock exchange approval



2022 Planning Parameters

Base Business:

- Revenue inflators and productivity enhancements
- Assumes robust utilization across our systems
- Includes provision for final Mainline tolls
- FX Rate of \$1.25 CAD/USD¹

Capital Projects:

- Annualized impact of \$14B² placed into service in 2021
- Assumes secured project capital only in 2022

Funding:

- Equity self-funded with cash from operations
- Term debt; Debt/EBITDA ≤4.7

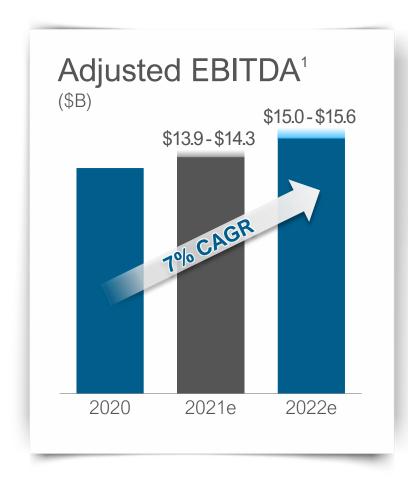


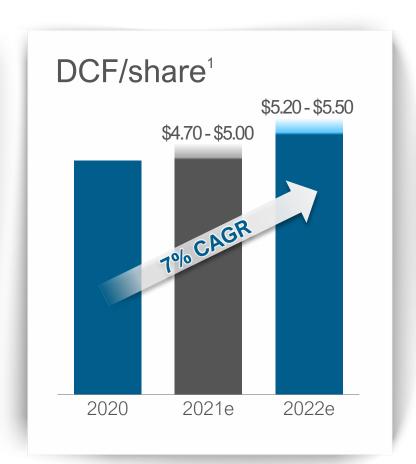


Solid foundation for 2022 financial outlook



2022 Financial Guidance







Annual growth across all metrics reflects strong business performance and cash flow resiliency



2022 EBITDA Guidance

(\$ Millions)	2022e	Growth Drivers vs. 2021
Liquids Pipelines	~8,800	 ↑ Mainline volume recovery; Avg. 2.95 mmbpd² ↑ Full year of Line 3R Surcharge ↑ Ingleside Energy Center Acquisition
Gas Transmission	~4,000	↑ New assets placed into service
Gas Distribution & Storage	~1,850	 ↑ Rate escalation, new customer adds, synergies³ ↓ Noverco sale
Renewable Power	~450	~ Consistent performance
Energy Services	~(150)	↑ Continued weakness on backwardation & narrow basis
Eliminations & Other	~350	↑ 2022 hedge program & ongoing cost containment
Adjusted EBITDA ¹ :	\$15,000-\$15,600	

2022 outlook reflects continued high utilization across each of our operating businesses

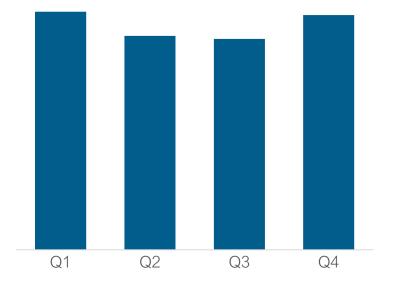


2022 DCF Guidance

(\$ Millions)	2022e
Adjusted EBITDA ¹ (from prior slide)	\$15,000-\$15,600
Maintenance Capital	~(1,000)
Financing Costs	~(3,300)
Current Income Taxes ²	~(450)
Distributions to Non-controlling Interests	~(300)
Cash Distributions in Excess of Equity Earnings	~500
Other Non-Cash Adjustments	~100
DCF ¹ :	~\$10,550-\$11,150
DCF/Share Guidance ¹	\$5.20-\$5.50

Quarterly Profile

EBITDA & DCF³

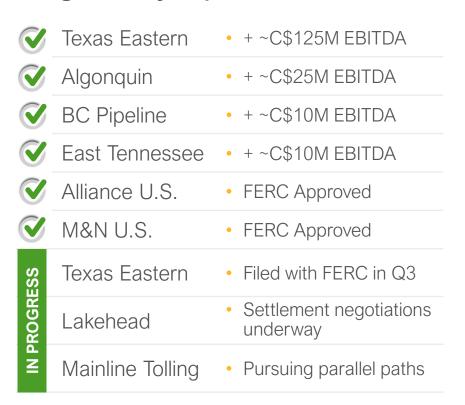


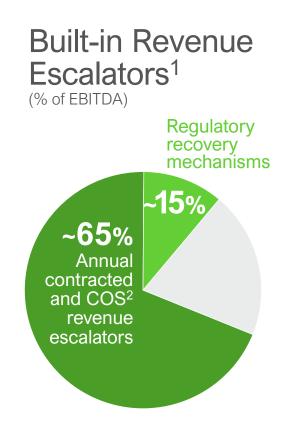
High quality and robust cash flow growth expected



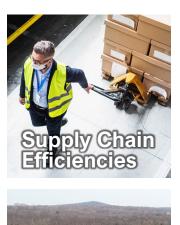
Strengthening Our Base Business

Regulatory Update





Cost and Productivity Improvements









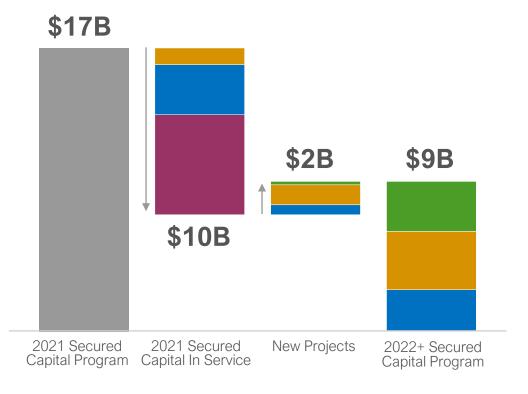
Advancing regulatory strategy, driving costs down and improving productivity



Secured Growth Through 2024

	Project	Commercial Framework	Expected ISD	Capital (\$B)
Liquids Pipelines	Line 3R – U.S. Portion	Contracted	In Service	4.0 USD
	Southern Access Expansion	COS	In Service	0.5 USD
	Other Expansions	TOP	In Service	0.2 USD
	Modernization Program	COS	2021-2024	2.8 USD
Gas Transmission	T-South Expansion	COS	In Service	1.0 CAD
	Spruce Ridge	COS	In Service	0.5 CAD
	Other Expansions	TOP	2021-2024	0.6 USD
Gas Distribution & Storage	Utility Growth Capital	COS	2021-2024	4.5 CAD
	East-West Tie-Line	PPA	2022	0.2 CAD
Renewable Power & New Energies	Solar Self-Powering	PPA	2022	0.2 USD
	Saint-Nazaire Offshore ¹	PPA	Late 2022	0.9 CAD
	Fécamp Offshore ¹	PPA	2023	0.7 CAD
	Calvados Offshore ¹	PPA	2024	0.9 CAD
	Provence Grand Large	PPA	2023	0.1 CAD
Total 2021-2024 S	ecured Capital Progr	am		\$10R ²

Executing on Secured Program



Capital Spent to Date

\$19B \$10B³

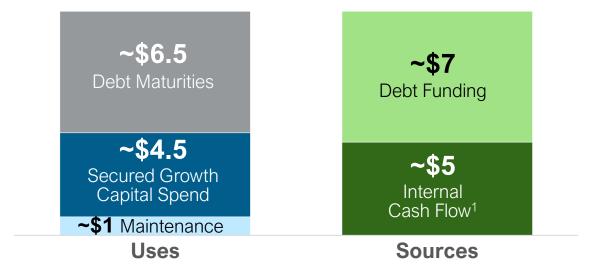
~\$9 billion diversified secured capital program in 2022+ underpinned by low-risk commercial frameworks



Equity Self-Funded Model

2022 Funding Plan

(\$B)



- Optimize access to capital across all issuers
- Selectively employ sustainability-linked bonds and credit facilities

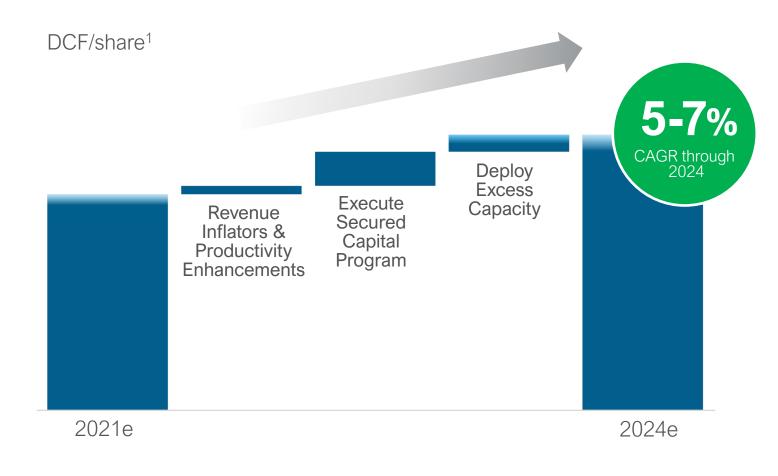
Industry-Leading Credit Ratings		
	Reaffirmed rating on:	
Baa1 Stable	June 2021	
BBB+ Stable	Dec 2020	
BBB High Stable	July 2021	
BBB+ Stable	April 2021	
	Baa1 Stable BBB+ Stable BBB High Stable BBB+	

Manageable funding plan, with strengthening balance sheet through plan period

(1) Internally generated cash flow net of common dividends.



Visible 3-Year Plan Outlook



- Optimize asset return
 - Revenue inflators
 - Productivity enhancements
- Deliver secured organic growth
- Deploy excess investable capacity to maximize value

Secured growth and excess investable capacity drives cashflow growth through 2024

Q&A





Value Proposition

- Resiliency and longevity of cash flows
- ESG Leadership
- Strong balance sheet
- Growing investable free cash flow
- Solid conventional long-term growth
- Extensive low-carbon opportunity set
- Capital discipline, return of capital

<4.7x debt to EBITDA; BBB+ credit rating

Up to \$6B of annual organic capital investments

Highly visible **5-7%** DCF/s growth through 2024

~\$7+ billion in annual dividend payments

\$1.5 billion share repurchase program

Robust TSR outlook provides for a very attractive investment opportunity