

Enbridge's economic impact on Massachusetts



At Enbridge, our goal is to be the first-choice energy delivery company in North America and beyond – and for more than 75 years, we've delivered the energy that fuels quality of life.

We move about 30% of the crude oil produced in North America, we transport nearly 20% of the natural gas consumed in the U.S., and we operate North America's largest natural gas utility by consumer count. We were an early investor in renewable energy, and we have a growing offshore wind portfolio.

These activities **deliver a variety of economic benefits to multiple states**—and these aspects of our

operations also fuel people's quality of life, whether they're:

- **well-paying jobs** in towns and cities;
- **tax revenue** that can help build schools, hospitals and roads;
- **procurement spending** that stimulates local economies; or
- **grants and volunteer labor** for community-strengthening projects.

As the world's population grows, we'll need all forms of energy to meet rising global demand. As a diversified energy company, we are uniquely positioned to help accelerate the global energy evolution, and we're doing it in ways that are ethical,

sustainable and socially responsible.

We also recognize the importance of a secure, reliable and affordable supply of energy, which we deliver every day through our core businesses.

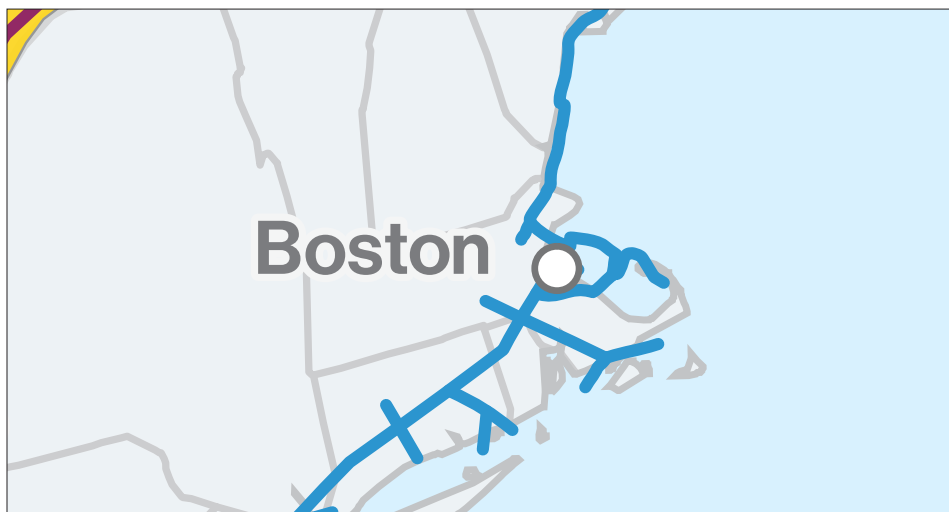
The energy evolution requires a practical approach. That's why we're committed to lowering emissions while meeting growing energy demand; supporting our customers today while anticipating their needs tomorrow; and developing new energy sources while keeping energy costs in check.

We're proud to deliver economic benefits in the states where we do business.

Energy assets, operations and projects

Enbridge's operations, projects, and/or asset ownership interests in Massachusetts include:

- The **Algonquin Gas Transmission** pipeline, which traverses New Jersey, New York and New England for 1,131 miles, moves more than 3 Bcf/d of natural gas, and connects our Texas Eastern Transmission and Maritimes & Northeast pipelines.
- The **Algonquin's Reliable Affordable Resilient Enhancement Project**, which will provide an expansion of 75 million cubic feet per day (MMcf/d) to the Algonquin system with updates to pre-existing infrastructure in CT, MA and RI. The project is expected to enter service in 2028.
- The **Maritimes & Northeast Pipeline**, which delivers North American and LNG-sourced natural gas throughout New England and Atlantic Canada, and travels through southern Maine



For more detailed information on Enbridge's infrastructure, projects and/or community investment activity in Massachusetts, please visit our online interactive map at [Enbridge.com/map](https://www.enbridge.com/map)

before connecting with Algonquin Gas Transmission's HubLine near Beverly; M&N has 343 miles of pipe in the U.S.

with peak-day capacity of 0.8 Bcf/d. Enbridge has a 77.53% ownership interest in M&N.

LEGEND

bpd – barrels per day
Bcf/d – billion cubic feet per day
Bcf – billion cubic feet
NGL – natural gas liquids
MW – megawatt

100

Our workforce

Enbridge's people live and work in communities like yours as colleagues, neighbors and friends. Much of the salary earned by Enbridge employees is injected directly into the local and state economies.

We have a workforce of more than 16,000 people, primarily in the United States and Canada, with major American offices in Houston, Duluth, MN, and Superior, WI.

	Massachusetts	USA
Permanent and temporary employees, and provisioned contractors, at year's end	107	7,705
Total wages paid to permanent and temporary employees	\$12.6M	\$757.6M

Tax revenue

Enbridge's presence in the community fuels quality of life through ongoing tax revenue. We pay property taxes on our pipelines and related facilities—such as terminals, storage facilities, pump stations, compressor stations, and energy generation facilities—as well as sales-and-use tax, corporate income tax and other taxes, including payroll tax, fuel tax, and excise tax.

This revenue can be used for schools, infrastructure (roads and bridges), health and wellness, recreation, transportation and other services that help strengthen the fabric of the community.

	Massachusetts	USA
Property tax	\$19.7M	\$705.3M
Other taxes	\$1.9M	\$126.4M
Corporate income tax	\$2.1M	\$420.6M
Total		\$1.25B

Economic spinoffs*

Enbridge's ongoing operations, and planned projects, continue to stimulate local and regional economies. Through procurement spending, we're helping to create indirect employment, support local businesses, and establish economic spinoffs.

Our capital expenditures include such items as pipe steel, equipment purchases and replacement, system integrity-related investments, and capital leases. Meanwhile, our operating and administrative expenditures include such items as maintenance costs, equipment leases, power consumption, and field personnel salaries and wages.

	Massachusetts	USA
Capital expenditures	\$15M	\$4.42B
Operating and admin expenditures	\$63M	\$4.66B

* All amounts are based on annual forecasting estimates which, while reasonably accurate, may not align precisely with procurement spending totals reported elsewhere by Enbridge and may not reflect actual amounts spent.

Community investment

Enbridge is committed to supporting and strengthening the communities near our pipelines and facilities, and being a good neighbor is very important to us. Every year across North America, we support thousands of not-for-profit organizations whose initiatives align with one or more of our three focus areas – health and safety, environment, and community – through corporate donations, strategic partnerships and sponsorships.

- Enbridge employees are passionate about making a difference in the communities where we live and work. The **Enbridge Fueling Futures** employee volunteering and giving program amplifies their efforts by offering donation matching, volunteer grants and paid time off to volunteer.
- Enbridge's annual employee-driven **United Way** campaigns across the U.S. and Canada support community outreach, poverty reduction, and educational initiatives led by United Way chapters near Enbridge's projects and operations. Our United Way campaign totals include employee donations, special events, and corporate matching.
- In 2025, through our **Safe Community First Responder Program**, we donated **\$1.5 million** to **217** American emergency responder organizations located near Enbridge's projects and operations; these donations are earmarked for safety equipment, professional training or safety education programming that keeps communities safe.

	Massachusetts	USA
Community initiatives	\$120,500	\$12.3M
		North America
United Way		\$4.3M

A leader in energy delivery

Enbridge is North America's premier energy infrastructure company, transporting about **30%** of the crude oil produced in North America and moving about **20%** of all natural gas consumed in the United States.

Liquids pipelines

Enbridge operates the world's longest and most complex crude oil and liquids transportation system, with about **18,085 miles** of active pipe across North America. That includes about **9,619 miles** of active pipe in the U.S.

5.8M

Barrels of crude and liquids delivered daily, on average

75%

of American refining capacity connection

99.9999%

safe delivery record over the past decade

Natural gas transmission and midstream

Unrivaled in the industry due to their scale, scope and connectivity, Enbridge's natural gas transmission and midstream pipeline assets cover about **70,272 miles** (including assets owned and operated by DCP Midstream, a joint venture between Enbridge and Phillips 66, or **19,372 miles** excluding DCP Midstream assets) across 31 American states, 4 Canadian provinces and offshore in the Gulf of Mexico.

24.5B

cubic feet per day (Bcf/d) of natural gas transported

271.1B

cubic feet (Bcf) of net working storage through our gas transmission operations

495K

bpd of NGLs (Y-grade to market) produced by DCP Midstream, an Enbridge JV

Natural gas utilities

Enbridge Gas is North America's largest natural gas utility franchise by throughput, serving **7 million customers** in Ohio, Ontario, Utah, North Carolina, Wyoming, Idaho and Quebec. Enbridge Gas has been delivering energy for more than 175 years.

9.3B

cubic feet per day (Bcf/d) of gas delivery capacity for residential, commercial and industrial customers

196,229 miles

of gas transportation/distribution mainlines and service lines

351.6B

cubic feet (Bcf) of net working storage through our natural gas distribution operations

Renewable energy

Since 2002, we've committed more than **\$8 billion** in capital to renewable energy and power transmission projects currently in operation or under construction. Our green energy portfolio includes **23** wind farms, **17** solar energy operations and **1** geothermal project, and we're expanding our presence in European offshore wind.

7,238 ^{MW GROSS}
4,108 ^{MW NET}

of zero-emission energy generated

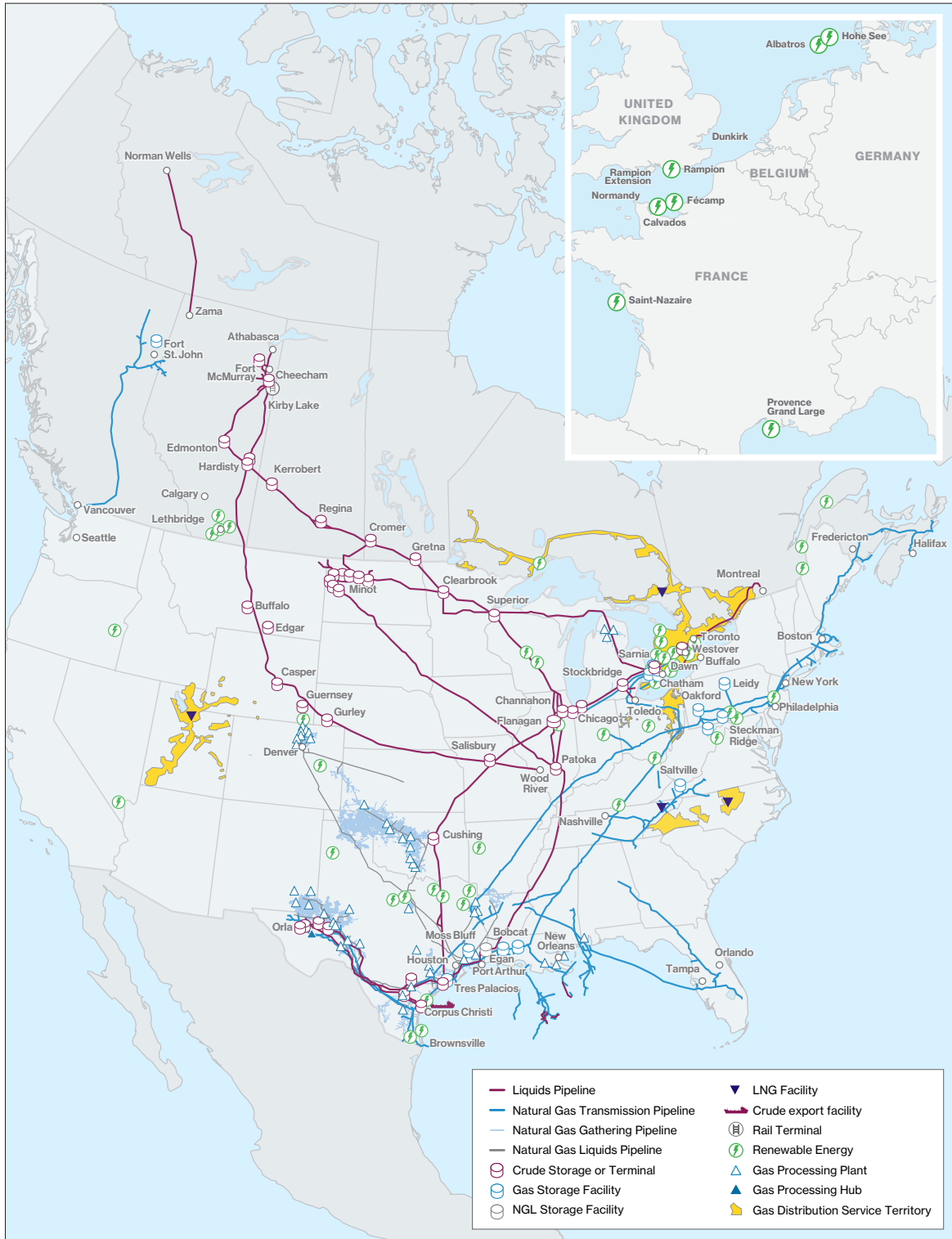
Generate enough green energy (based on net figures) to meet electricity needs of*

1.9M homes

* Estimated numbers of households powered calculated using regional energy consumption data: [Energy Consumption - U.S. homes](#) and [Energy Consumption - Canadian homes](#).

The big picture: Connecting supply with demand

Enbridge is a global energy infrastructure leader. Our diversified assets are balanced between natural gas and oil, connecting key supply basins and demand markets across North America.



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