

Supply chain management

Why it's important

Our supply chain includes more than 14,000 active suppliers, vendors and contractors who provide materials, goods and services to Enbridge. We strive to work with suppliers who uphold our core values of Safety, Integrity, Respect, Inclusion and High Performance and who help us advance our sustainability goals.

Governance

Our supply chain practices are guided by various policies which set out our expectations for ethical behavior, inclusion, safety and respect in our supply chain.

The following list outlines how we maintain oversight of our supply chain practices from the Board level to individual employees.

- Board of Directors:** The Board and its five committees are responsible for identifying and understanding Enbridge's principal business risks and overseeing the implementation of appropriate systems to monitor, manage and mitigate those risks. The Board also oversees the Company's strategic planning process, including reviewing and approving our Strategic Plan annually.
- Sustainability Committee:** Our approach to supply chain is overseen by the Sustainability Committee of our Board of Directors, which oversees sustainability issues, including responsibility over our various supply chain policies, human rights matters and supplier inclusion.
- Vice presidents and directors:** Various vice presidents, directors and other management from our business units and central functions are responsible for the development and execution of our supply chain strategy and approach, including policies and various supply chain issues.
- Chief Supply Chain Officer:** Responsible for supply chain strategies and policies, management of supply chain performance and reporting.

- Managers and subject matter experts:** Dedicated managers and subject matter experts from across the Company execute the strategy and policies associated with supply chain and work with various internal groups to maintain adherence to our approach.

Policies

We require our suppliers to adhere to a list of our policies, which are informed by the United Nations (UN) International Bill of Human Rights and the International Labour Organization Declaration on Fundamental Principles and Rights at Work, among others. These policies include:

- Our Sustainability Policy,** which sets out the principles and values that underpin our operating practices at all levels of our organization in the areas of sustainability and corporate citizenship, including respect for human rights.
- Our Statement on Business Conduct,** which outlines the behavior and standards of conduct we expect of ourselves and those we work with.
- Our Supplier Code of Conduct,** which outlines our ethical standards and expectations regarding the business conduct of our suppliers. All Enbridge suppliers are required to adhere to the Code and this requirement is incorporated into contractual terms.

Our approach

Supply Chain Management is a centralized function within our Company responsible for all aspects of our supply chain management process. This includes planning and governance, strategic sourcing and tactical procurement, materials management, logistics, accounts payable and contract management.

Supplier assessments

To build and maintain a resilient supply chain, we seek to understand the sustainability practices and performance of prospective suppliers. We proactively address

potential challenges early in the supplier engagement process. This process begins with suppliers filling out our request for proposal questionnaire which incorporates our key sustainability-related inquiries.

Enbridge collects sustainability data from top suppliers using a third-party assessment platform and market intelligence tools. The platform evaluates suppliers across four pillars: environment, labor and human rights, ethics, and sustainable procurement, based on standards like the UN Global Compact and Global Reporting Initiative. Customized questionnaires generate a scorecard for each supplier, assigning an overall risk rating and ratings for each pillar, along with detailed reports on strengths and areas for improvement. Participation by suppliers is not required but rather positioned as a collaborative and informative process. Assessing suppliers in this way helps us find suppliers who are aligned with our core values.

Supplier engagement

Supply Chain Management holds regular supplier relationship management meetings to maintain strong working relationships and provide opportunities for two-way dialogue. As a component of these meetings, we also incorporate periodic performance reviews with each of our key suppliers to discuss and manage their performance. Using the third-party sustainability assessment platform and market intelligence risk and ratings scores, we engage suppliers to improve their performance including, where appropriate, identifying corrective actions such as additional training.

Human rights

Respect for human rights is embedded in our values and business through our Statement on Business Conduct and operating practices. At Enbridge, we have a zero-tolerance policy for human rights abuses and we are committed to raising awareness and addressing human rights risks and impacts associated with our operations and projects.



Our operating practices are informed by the UN International Bill of Human Rights, the International Labor Organization Declaration on Fundamental Principles and Rights at Work, the UN Guiding Principles on Business and Human Rights, the UN Declaration on the Rights of Indigenous Peoples, and the Organization for Economic Co-operation and Development's Guidelines for Multinational Enterprises. Enbridge has been a signatory to the UN Global Compact since 2003 and reports on progress annually (available publicly on the UN Global Compact website).

Human rights governance: The Sustainability Committee of our Board of Directors has primary oversight of human rights matters, including the development and implementation of enterprise-wide policies and processes that incorporate the protection of rights in our projects and operations.

Forced labour and child labour: We have a zero-tolerance policy for human rights abuses that extends to our supply chains. Our annual *Fighting against forced labour and child labour in supply chains* report outlines the steps we take to prevent and reduce the risks of forced labour or child labour in our supply chains, including detailed information about our due diligence processes for supplier onboarding, ongoing supplier management and contractual requirements.

Inclusion in supply chain

As a large infrastructure company, Enbridge has the opportunity to contribute to local and regional economies and support the communities in which we operate through how we source and engage suppliers.

Indigenous procurement

Supporting Indigenous communities through procurement is an important goal of our Indigenous Reconciliation Action Plan (IRAP). Through our 2022 IRAP commitment, we aspire to grow Indigenous spend by an additional C\$1 billion by 2030. From the launch of our 2022 IRAP to the end of 2025 we have spent C\$1.3 billion in Indigenous communities, thereby exceeding our target. Indigenous procurement remains a key area of focus for Enbridge.

We continue to provide support for Indigenous businesses navigating our procurement system. We are exploring opportunities to remove contracting barriers and further support Indigenous contractors. This work includes reviewing contracting payment mechanisms and processes to increase participation and positive outcomes for Indigenous businesses. We aim to conduct information sessions to provide guidance and education to Indigenous businesses seeking participation in our supply chain. Read more about our Indigenous procurement spend and activities over 2025 below. Further details on Indigenous economic engagement and procurement spending are included on page 45 and pages 70 – 74 of our [2025 Sustainability Report](#).

Supporting businesses

A strong, broad and inclusive supplier community enhances the resiliency and agility of our supply chain. It also contributes to the vitality of the communities where we live and work. Our contractors and suppliers often represent Enbridge and help drive our business and sustainability performance. Therefore, it is important that our values and goals align.

We aim to collaborate and engage with suppliers who prioritize sustainability in their supply chains. We expect them to uphold the human rights, labor, health and safety, environmental and business ethical practices outlined in our policies. Read more about our procurement activities below.

2025 activities

Each year, we track and report our supplier assessments, our procurement spend across various categories and efforts to support Indigenous procurement.

Increasing our supplier assessments: We rated 41 suppliers, reflecting a notable 14% increase from 2024. Consequently, a total of 341 suppliers, or approximately 44% of our overall supplier spend, is now assessed.

The following represents key performance highlights from our fourth year of supplier assessment:

- Suppliers with a carbon performance rating¹ increased from 253 to 298, accounting for 42% of overall supplier spend.
- Suppliers sharing Scope 1, 2 and 3 emissions increased from 91 to 104, which constitutes 14% of overall supplier spend.

Supporting businesses through procurement: In addition to our Indigenous economic engagement spend, 2025 marked a significant milestone with the inclusion of supplier engagement from our newly acquired utilities companies. Together, this resulted in \$529 million in direct spend with 301 certified inclusive suppliers²

(Tier I), representing an impressive 46% increase over the previous year. Over the year, we also directly spent \$121 million with 119 non-Indigenous certified subcontractors² (Tier II³).

Expanding our Indigenous contractor base: We have focused on hiring more Indigenous contractors who coordinate and work on complex, higher-value projects. One example is Masten Construction, a new Indigenous business that partnered with experienced Enbridge contractor UPI to help Masten build and gain experience. Masten Construction excelled in the mechanical and civil services performed on our Line 5 Valve Replacement project, near Bay City, Michigan. This is especially impactful to establishing Tribal business capacity in our Great Lakes Region.

On our Aspen Point Program in northeastern British Columbia, our construction and supply chain teams worked to identify the qualified Indigenous contractors from directly impacted Indigenous communities to perform the work. Each proponent was recommended by the respective Indigenous communities' economic development representative based on their previous

project experience and proven business capacity. Several Indigenous-owned and partnered companies were awarded the contracts and subcontracts, including:

- 4Evergreen Resources LP, a company owned by Saulteau First Nations
- ACKO Earth Solutions, an Indigenous-owned company partnered with Doig River First Nation
- Halfway River Frost LP, an Indigenous partnership with Halfway River First Nation
- Golden Base Contracting Ltd., an Indigenous partnership with Blueberry River First Nations
- Sureus Murphy, in partnership with West Moberly First Nations

These companies performed valuable services including right-of-way clearing, grubbing, mulching, and access road construction required across multiple project sites. Through these contracts, the companies have grown their project experience and showcased their ability to collaborate with and work alongside the general contractors.

Learn more

[Responsible Procurement Policy](#)

[Sustainability Policy](#)

[Statement on Business Conduct](#)

[Supplier Code of Conduct](#)

[Indigenous Peoples Policy](#)

[2025 Sustainability Report](#) for more details on Indigenous supplier engagement and procurement spending

[2025 Datasheet](#) for procurement-related data

[2025 Indigenous Reconciliation Action Plan Refresh](#) for our commitments related to Indigenous procurement

[Fighting against forced labour and child labour in supply chains](#) report for details on our efforts to prevent and reduce the risk of modern slavery in our supply chains

¹ EcoVadis carbon performance ratings assess the maturity of suppliers' GHG management practices based on documented policies, actions, and disclosure at the time of assessment. Ratings are point-in-time, methodology-based evaluations and do not represent assurance of emissions data

² In the U.S., an Inclusive Supplier is a certified business at least 51% owned, managed, and controlled by one or more persons in the following categories, and certified as a Native American-owned businesses, Veteran-Owned (VBE), and Service-Disabled Veteran-Owned Small Businesses (SDVBE), Disability-Owned Business Enterprise (DOBE), and Small Business as defined by the U.S. Small Business Administration which includes Small Veteran, Service-Disabled Veteran Owned Small Business, and HUBZone. In Canada, an Inclusive Supplier is a certified business at least 51% owned, managed, and controlled by one or more persons in the following categories, and certified as a Visible Minority-Owned Business, Indigenous-Owned Business, Women-Owned Business Enterprise (WBE), Disability-Owned Business (DOBE), and Two-Spirit, Lesbian, Gay, Bisexual, Transgender, Queer, and additional sexual orientations and gender identities (2SLGBTQI+)-Owned Business.

³ Tier II does not include GDS U.S.